

# Roosevelt Island Operating Corporation

## Balance Sheet

|  | <b>12/31/2019</b>  | <b>12/31/2018</b>  | <b>12/31/2017</b>  |
|--|--------------------|--------------------|--------------------|
| <b>Assets</b>  |                    |                    |                    |
| Cash   | 2,073,491          | 5,889,945          | 5,367,411          |
| Investments  | 64,487,628         | 77,303,446         | 64,231,050         |
| Accounts Receivable                                    | 4,755,613          | 5,524,377          | 75,040             |
| Due From Other Funds                                   | 108,655,341        | 40,757,980         | 2,553,752          |
| Capital Assets Net                                     | 107,509,545        | 89,492,076         | 76,753,901         |
| Other Assets   | 620,787            | 463,446            | 455,382            |
| Deferred Outflows of Resources                         | 1,629,022          | 1,122,734          | 2,065,057          |
| Total Assets   | 289,731,426        | 220,554,004        | 151,501,592        |
| <b>Liabilities &amp; Fund Balance</b>                  |                    |                    |                    |
| <b>Liabilities :</b>                                   |                    |                    |                    |
| Total Accounts Payable & Accrued Expenses              | 1,181,886          | 686,662            | 1,327,645          |
| Deferred Revenue                                       | 35,435,606         | 36,158,782         | 36,881,957         |
| Compensated Absences                                   | 770,317            | 733,812            | 650,001            |
| Other Post Employment Benefit                          | 11,135,986         | 12,944,711         | 4,971,682          |
| Due to Other Funds                                     | 108,655,341        | 40,757,980         | 2,891,652          |
| Net Pension Liability                                  | 418,777            | 1,137,738          | 1,848,752          |
| Other Liabilities                                      | 0                  | 0                  | 518                |
| Deferred Inflows of Resources                          | 3,135,017          | 212,731            | 262,610            |
| Total Liabilities                                      | 160,732,930        | 92,632,415         | 48,834,817         |
| <b>Net Assets/ Fund Balance :</b>                      |                    |                    |                    |
| Fund Balance   | 3,728,915          | 32,555,534         | 6,971,045          |
| Restricted for Capital Projects                        | 125,269,580        | 95,366,055         | 95,695,730         |
| Total Fund Balance                                     | 128,998,496        | 127,921,589        | 102,666,775        |
| Total Liabilities & Fund Balance                       | 289,731,426        | 220,554,004        | 151,501,592        |
| <b>BEGINNING BALANCE WITH CURRENT YEAR ADJUSTMENTS</b> | <b>127,166,128</b> | <b>104,393,871</b> | <b>104,287,417</b> |
| <b>NET SURPLUS/(DEFICIT)</b>                           | <b>1,832,368</b>   | <b>23,527,718</b>  | <b>(1,620,642)</b> |
| <b>ENDING NET ASSETS</b>                               | <b>128,998,496</b> | <b>127,921,589</b> | <b>102,666,775</b> |

**Roosevelt Island Operating Corporation**  
**Profit and Loss Statement**  
 Nine Months Ending December 31, 2019

|  | <u>11/30/2019</u>        | %          | <u>11/30/2018</u>        | %          | <u>11/30/2017</u>         | %          |
|--|--------------------------|------------|--------------------------|------------|---------------------------|------------|
| Revenue                                  |                          |            |                          |            |                           |            |
| Residential fees                         | 2,934,845                |            | 1,628,737                |            | 1,302,802                 |            |
| Ground rent                              | 10,455,338               |            | 35,128,047               |            | 8,130,855                 |            |
| Commercial rent                          | 1,196,863                |            | 1,212,528                |            | 1,243,115                 |            |
| Tramway revenue                          | 3,648,496                |            | 3,601,583                |            | 3,351,512                 |            |
| Public safety reimbursement              | 1,563,930                |            | 1,521,072                |            | 1,475,016                 |            |
| Transport/parking revenue                | 2,029,075                |            | 1,827,158                |            | 1,944,294                 |            |
| Interest income                          | 1,191,119                |            | 136,018                  |            | 119,577                   |            |
| Unrealized loss                          | 3,245                    |            | (7,410)                  |            | 0                         |            |
| Other revenue                            | 883,517                  |            | 740,654                  |            | 836,972                   |            |
| <b>Total Revenue</b>                     | <b><u>23,906,426</u></b> |            | <b><u>45,788,386</u></b> |            | <b><u>18,404,141</u></b>  |            |
| Operating expenses                       |                          |            |                          |            |                           |            |
| Salary & Benefits :                      | 9,582,967                | 40%        | 10,142,170               | 22%        | 9,383,683                 | 51%        |
| Insurance                                | 1,359,755                | 6%         | 1,456,868                | 3%         | 1,388,772                 | 8%         |
| Professional services and legal services | 808,608                  | 3%         | 1,393,068                | 3%         | 895,639                   | 5%         |
| Management fees                          | 4,080,151                | 17%        | 3,835,625                | 8%         | 3,695,563                 | 20%        |
| Telecommunications                       | 126,379                  | 1%         | 138,983                  | 0%         | 103,842                   | 1%         |
| Repairs and maintenance                  | 1,107,241                | 5%         | 698,500                  | 2%         | 398,935                   | 2%         |
| Vehicles maintenance                     | 125,164                  | 1%         | 220,488                  | 0%         | 167,868                   | 1%         |
| Equipment purchases/lease                | 136,746                  | 1%         | 110,469                  | 0%         | 98,537                    | 1%         |
| Supplies/Services                        | 835,778                  | 3%         | 859,163                  | 2%         | 707,036                   | 4%         |
| Other expenses                           | 416,580                  | 2%         | 339,336                  | 1%         | 463,967                   | 3%         |
| <b>Total Expenses</b>                    | <b><u>18,579,369</u></b> | <b>78%</b> | <b><u>19,194,671</u></b> | <b>42%</b> | <b><u>17,303,843</u></b>  | <b>94%</b> |
| <b>Operatomg Profit</b>                  | <b><u>5,327,057</u></b>  |            | <b><u>26,593,715</u></b> |            | <b><u>1,100,299</u></b>   |            |
| Depreciation Expenses                    |                          |            |                          |            |                           |            |
| Depreciation expense                     | (3,494,689)              |            | (3,065,998)              |            | (2,720,941)               |            |
| <b>NET SURPLUS/(DEFICIT)</b>             | <b><u>1,832,368</u></b>  |            | <b><u>23,527,718</u></b> |            | <b><u>(1,620,642)</u></b> |            |

**Roosevelt Island Operating Corporation**  
**Profit and Loss Statement**  
Month Ending December 31, 2019

|  | <u>12/31/2019</u>       | %           | <u>12/31/2018</u>        | %          | <u>12/31/2017</u>       | %           |
|--|-------------------------|-------------|--------------------------|------------|-------------------------|-------------|
| Revenue                                  |                         |             |                          |            |                         |             |
| Residential fees                         | 191,412                 |             | 295,772                  |            | 435,565                 |             |
| Ground rent                              | 1,172,471               |             | 26,183,002               |            | 906,617                 |             |
| Commercial rent                          | 81,972                  |             | 79,993                   |            | 139,312                 |             |
| Tramway revenue                          | 310,606                 |             | 365,568                  |            | 241,343                 |             |
| Public safety reimbursement              | 145,410                 |             | 141,473                  |            | 137,657                 |             |
| Transport/parking revenue                | 216,256                 |             | 212,637                  |            | 217,273                 |             |
| Interest income                          | 118,587                 |             | 18,749                   |            | 15,580                  |             |
| Other revenue                            | 220,640                 |             | 101,550                  |            | 66,105                  |             |
| <b>Total Revenue</b>                     | <b><u>2,457,355</u></b> |             | <b><u>27,398,744</u></b> |            | <b><u>2,159,451</u></b> |             |
| Operating expenses                       |                         |             |                          |            |                         |             |
| Salary & Benefits :                      | 1,543,192               | 63%         | 1,519,997                | 6%         | 1,380,761               | 64%         |
| Insurance                                | 143,488                 | 6%          | 142,270                  | 1%         | 140,178                 | 6%          |
| Professional services and legal services | 175,260                 | 7%          | 486,174                  | 2%         | 180,029                 | 8%          |
| Management fees                          | 466,591                 | 19%         | 448,824                  | 2%         | 768,110                 | 36%         |
| Telecommunications                       | 6,032                   | 0%          | 16,924                   | 0%         | 19,537                  | 1%          |
| Repairs and maintenance                  | 33,610                  | 1%          | 23,583                   | 0%         | 22,208                  | 1%          |
| Vehicles maintenance                     | 12,942                  | 1%          | 12,052                   | 0%         | 21,020                  | 1%          |
| Equipment purchases/lease                | 9,048                   | 0%          | 14,831                   | 0%         | 7,892                   | 0%          |
| Supplies/Services                        | 105,983                 | 4%          | 142,095                  | 1%         | 79,533                  | 4%          |
| Other expenses                           | 21,016                  | 1%          | 27,514                   | 0%         | 98,131                  | 5%          |
| <b>Total Expenses</b>                    | <b><u>2,517,162</u></b> | <b>102%</b> | <b><u>2,834,262</u></b>  | <b>10%</b> | <b><u>2,717,398</u></b> | <b>126%</b> |
| Operatomg Profit                         | <b>(59,807)</b>         |             | <b>24,564,482</b>        |            | <b>(557,947)</b>        |             |
| Depreciation Expenses                    |                         |             |                          |            |                         |             |
| Depreciation expense                     | (420,605)               |             | (356,330)                |            | (312,690)               |             |
| <b>NET SURPLUS/(DEFICIT)</b>             | <b><u>(480,412)</u></b> |             | <b><u>24,208,152</u></b> |            | <b><u>(870,637)</u></b> |             |

**Roosevelt Island Operating Corporation**  
**Revenue by Building**  
Y/T/D 12/31/19

|  | <u>12/31/2019</u>  | <u>12/31/2018</u>  | <u>12/31/2017</u>  |
|--|--------------------|--------------------|--------------------|
| Revenue  |                    |                    |                    |
| Residential Fees Revenue                       |                    |                    |                    |
| 01-40122-5000                                  |                    |                    |                    |
| 5100 - Eastwood                                | \$1,816,137        | \$0                | \$0                |
| 01-40123-5000                                  |                    |                    |                    |
| 5750 - Southtown Building # 5                  | \$108,467          | \$108,467          | \$108,467          |
| 5760 - Southtown Building # 6                  | \$166,274          | \$166,274          | \$166,274          |
| 5770 - Southtown Building # 7                  | \$151,200          | \$151,200          | \$151,200          |
| 5780 - Southtown Building # 8                  | \$120,000          | \$240,000          | \$0                |
| 01-40401-5000                                  |                    |                    |                    |
| 5740 - Southtown Building # 4                  | \$504              | \$504              | \$504              |
| 5750 - Southtown Building # 5                  | \$811              | \$811              | \$811              |
| 5760 - Southtown Building # 6                  | \$1,248            | \$1,248            | \$1,248            |
| 5770 - Southtown Building # 7                  | \$1,422            | \$1,422            | \$1,422            |
| 03-40122-5000                                  |                    |                    |                    |
| 5760 - Southtown Building # 6                  | \$0                | \$0                | \$391,293          |
| 03-40400-5000                                  |                    |                    |                    |
| 3585 - Island House                            | \$6,200            | \$0                | \$0                |
| 5200 - Island House                            | \$0                | \$16,129           | \$7,990            |
| 5300 - Rivercross                              | \$79,840           | \$491,480          | \$0                |
| 5410 - Manhattan Park- River Road Building # 4 | \$0                | \$8,148            | \$0                |
| 5730 - Southtown Building # 3                  | \$88,278           | \$33,840           | \$41,599           |
| 5750 - Southtown Building # 5                  | \$0                | \$14,750           | \$37,530           |
| 03-40401-5000                                  |                    |                    |                    |
| 5740 - Southtown Building # 4                  | \$20,166           | \$20,166           | \$20,166           |
| 5750 - Southtown Building # 5                  | \$32,426           | \$32,426           | \$32,426           |
| 5760 - Southtown Building # 6                  | \$49,910           | \$49,910           | \$49,910           |
| 5770 - Southtown Building # 7                  | \$56,878           | \$56,878           | \$56,878           |
| 04-40401-5000                                  |                    |                    |                    |
| 5740 - Southtown Building # 4                  | \$29,744           | \$29,744           | \$29,744           |
| 5750 - Southtown Building # 5                  | \$47,828           | \$47,828           | \$47,828           |
| 5760 - Southtown Building # 6                  | \$73,617           | \$73,617           | \$73,617           |
| 5770 - Southtown Building # 7                  | \$83,895           | \$83,895           | \$83,895           |
| Total  | <u>\$2,934,845</u> | <u>\$1,628,737</u> | <u>\$1,302,802</u> |
| Ground rent                                    |                    |                    |                    |
| 01-40090-5000                                  |                    |                    |                    |
| 5100 - Eastwood                                | \$1,333,800        | \$1,275,279        | \$1,246,391        |
| 5200 - Island House                            | \$201,638          | \$183,938          | \$183,938          |
| 5300 - Rivercross                              | \$1,875,000        | \$1,869,387        | \$29,887           |
| 5400 - Manhattan Park- River Road              | \$4,605,487        | \$4,605,487        | \$4,605,487        |
| 5401 - Manhattan Park - Bus Reimbursement      | \$126,000          | \$126,000          | \$126,000          |
| 5600 - Westview                                | \$48,735           | \$26,060           | \$0                |
| 5710 - Southtown Building # 1                  | \$23,877           | \$23,877           | \$23,877           |
| 5720 - Southtown Building # 2                  | \$22,784           | \$22,784           | \$22,784           |
| 5730 - Southtown Building # 3                  | \$48,690           | \$48,690           | \$48,690           |
| 5740 - Southtown Building # 4                  | \$13,067           | \$13,067           | \$13,067           |
| 5750 - Southtown Building # 5                  | \$507,607          | \$494,021          | \$480,799          |
| 5760 - Southtown Building # 6                  | \$776,915          | \$752,716          | \$732,570          |
| 5770 - Southtown Building # 7                  | \$603,841          | \$583,244          | \$566,256          |
| 5780 - Southtown Building # 8                  | \$216,000          | \$24,000           | \$0                |

**Roosevelt Island Operating Corporation**  
**Revenue by Building**  
Y/T/D 12/31/19

|                                      | <u>12/31/2019</u>   | <u>12/31/2018</u>   | <u>12/31/2017</u>  |
|--------------------------------------|---------------------|---------------------|--------------------|
| 5888 - Octagon                       | \$51,897            | \$51,498            | \$51,108           |
| 03-40142-5000                        |                     |                     |                    |
| 0000 - General                       | \$0                 | \$25,028,000        | \$0                |
| Total                                | <u>\$10,455,338</u> | <u>\$35,128,047</u> | <u>\$8,130,855</u> |
| <b>Commercial Rent</b>               |                     |                     |                    |
| 01-40208-4000                        |                     |                     |                    |
| <No Project>                         | (\$50,000)          | \$670,647           | \$759,309          |
| 4281 - HCK Recreation- Tennis Bubble | \$206,250           | \$206,250           | \$206,250          |
| 4282 - HCK Recreation- Parking       | \$18,981            | \$18,252            | \$17,550           |
| 4283 - HCK Recreation - % Rent       | \$11,706            | \$0                 | \$0                |
| 4587 - Child School                  | \$262,379           | \$262,379           | \$260,005          |
| 4895 - Hudson Related                | \$692,547           | \$0                 | \$0                |
| 5600 - Westview                      | \$55,000            | \$55,000            | \$0                |
| Total Commercial Rent                | <u>\$1,196,863</u>  | <u>\$1,212,528</u>  | <u>\$1,243,115</u> |
| <b>Tramway Revenue</b>               |                     |                     |                    |
| 01-40020-2900                        |                     |                     |                    |
| 2900 - Tramway                       | \$3,540,732         | \$3,494,048         | \$3,230,941        |
| 01-40021-2900                        |                     |                     |                    |
| 2900 - Tramway                       | \$107,764           | \$107,535           | \$120,571          |
| Total Tramway Revenue                | <u>\$3,648,496</u>  | <u>\$3,601,583</u>  | <u>\$3,351,512</u> |
| <b>Public Safety Reimbursement</b>   |                     |                     |                    |
| 01-40080-2100                        |                     |                     |                    |
| 0000 - General                       | \$13,500            | \$13,500            | \$9,000            |
| 5100 - Eastwood                      | \$432,749           | \$420,145           | \$407,907          |
| 5200 - Island House                  | \$144,589           | \$140,378           | \$136,289          |
| 5300 - Rivercross                    | \$153,394           | \$148,927           | \$144,589          |
| 5400 - Manhattan Park- River Road    | \$262,387           | \$254,745           | \$247,325          |
| 5600 - Westview                      | \$108,344           | \$108,344           | \$108,344          |
| 5710 - Southtown Building # 1        | \$28,821            | \$27,981            | \$27,166           |
| 5720 - Southtown Building # 2        | \$37,185            | \$36,101            | \$35,050           |
| 5730 - Southtown Building # 3        | \$59,813            | \$58,071            | \$56,380           |
| 5740 - Southtown Building # 4        | \$58,191            | \$55,953            | \$53,801           |
| 5750 - Southtown Building # 5        | \$32,352            | \$31,108            | \$29,912           |
| 5760 - Southtown Building # 6        | \$63,377            | \$60,940            | \$58,596           |
| 5770 - Southtown Building # 7        | \$54,577            | \$52,478            | \$50,459           |
| 5888 - Octagon                       | \$114,649           | \$112,401           | \$110,197          |
| Total Public Safety Reimbursement    | <u>\$1,563,930</u>  | <u>\$1,521,072</u>  | <u>\$1,475,016</u> |
| <b>Transport/ Parking Revenue</b>    |                     |                     |                    |
| 01-40000-5000                        |                     |                     |                    |
| 0000 - General                       | (\$210)             | \$0                 | \$0                |
| 3050 - Main Street                   | \$265,109           | \$216,655           | \$274,707          |
| 01-40010-5000                        |                     |                     |                    |
| 5888 - Octagon                       | \$95,541            | \$93,668            | \$91,831           |
| 01-40030-6000                        |                     |                     |                    |
| 5688 - Motorgate Complex             | \$1,668,634         | \$1,516,835         | \$1,577,755        |
| Total                                | <u>\$2,029,075</u>  | <u>\$1,827,158</u>  | <u>\$1,944,294</u> |

**Roosevelt Island Operating Corporation**  
**Revenue by Building**  
Y/T/D 12/31/19

|  | <u>12/31/2019</u>  | <u>12/31/2018</u> | <u>12/31/2017</u> |
|--|--------------------|-------------------|-------------------|
| <b>Interest Income</b>                             |                    |                   |                   |
| 01-40050-0000                                      |                    |                   |                   |
| 0000 - General                                     | \$3,034            | \$37,107          | \$28,404          |
| 5300 - Rivercross                                  | \$200,548          | \$0               | \$0               |
| 03-40050-0000                                      |                    |                   |                   |
| 0000 - General                                     | \$16,575           | \$3,674           | \$2,982           |
| 04-40050-0000                                      |                    |                   |                   |
| 0000 - General                                     | \$970,961          | \$95,238          | \$88,191          |
| Total Interest Income                              | <u>\$1,191,119</u> | <u>\$136,018</u>  | <u>\$119,577</u>  |
| <b>Unrealized Gain (Loss)</b>                      |                    |                   |                   |
| 03-40051-0000                                      |                    |                   |                   |
| <No Project>                                       | (\$176,414)        | (\$7,410)         | \$0               |
| 0000 - General                                     | \$179,659          | \$0               | \$0               |
| Total Unrealized Gain (Loss)                       | <u>\$3,245</u>     | <u>(\$7,410)</u>  | <u>\$0</u>        |
| <b>Other Revenue</b>                               |                    |                   |                   |
| 01-40060-2310                                      |                    |                   |                   |
| 0000 - General                                     | \$119,947          | \$54,204          | \$95,361          |
| 01-40100-2310                                      |                    |                   |                   |
| 0000 - General                                     | \$0                | \$0               | \$350             |
| 01-40200-2310                                      |                    |                   |                   |
| 3310 - Fields: Fire Fighters Field                 | \$12,728           | \$72,040          | \$59,386          |
| 3320 - Fields: Octagon Park- Soccer Field          | \$2,089            | \$12,074          | \$181,084         |
| 3330 - Fields: Octagon Park- Pony (Softball) Field | \$5,863            | \$29,125          | \$26,865          |
| 3340 - Fields: Octagon Park- Tennis Courts         | \$7,150            | \$5,850           | \$6,750           |
| 3350 - Fields: Capobianco - Softball Field         | \$0                | \$675             | \$598             |
| 3900 - Lighthouse Park                             | \$445              | \$0               | \$0               |
| 01-40203-3400                                      |                    |                   |                   |
| 0000 - General                                     | \$90               | \$8,010           | \$9,150           |
| 3400 - Sportspark                                  | \$0                | (\$90)            | (\$80)            |
| 3410 - Sportspark Gym                              | \$97,513           | \$85,100          | \$56,931          |
| 3420 - Sportspark Pool                             | \$124,406          | \$156,959         | \$119,280         |
| 01-40205-5000                                      |                    |                   |                   |
| 0000 - General                                     | \$173,453          | \$47,842          | \$51,873          |
| 3543 - Good Shepherd's Chapel                      | \$32,104           | \$29,148          | \$20,720          |
| 3548 - Cultural Center                             | \$27,698           | \$29,970          | \$14,955          |
| 01-40206-3000                                      |                    |                   |                   |
| 0000 - General                                     | \$0                | \$0               | \$1,131           |
| 3340 - Fields: Octagon Park- Tennis Courts         | \$0                | \$0               | (\$1,361)         |
| 01-40212-1500                                      |                    |                   |                   |
| 0000 - General                                     | \$176,212          | \$173,816         | \$168,231         |
| 01-40300-1000                                      |                    |                   |                   |
| 0000 - General                                     | \$20,010           | \$33,782          | \$25,088          |
| 1201 - Halloween Parade                            | \$200              | \$450             | \$586             |
| 1240 - Roosevelt Island Day                        | \$3,400            | \$1,700           | \$0               |
| 4895 - Hudson Related                              | \$300              | \$0               | \$0               |
| 5200 - Island House                                | \$500              | \$0               | \$0               |
| 5400 - Manhattan Park- River Road                  | \$78,137           | \$0               | \$0               |
| 7032 - Bench Donation                              | \$1,275            | \$0               | \$75              |
| 01-40700-1500                                      |                    |                   |                   |

**Roosevelt Island Operating Corporation****Revenue by Building**

Y/T/D 12/31/19

|                        | <u>12/31/2019</u>   | <u>12/31/2018</u>   | <u>12/31/2017</u>   |
|------------------------|---------------------|---------------------|---------------------|
| 0000 - General         | (\$364,000)         | \$0                 | \$0                 |
| 3100 - Blackwell House | <u>\$364,000</u>    | <u>\$0</u>          | <u>\$0</u>          |
| Total Other Revenue    | <u>\$883,517</u>    | <u>\$740,654</u>    | <u>\$836,972</u>    |
| <br>Total Revenue      | <u>\$23,906,426</u> | <u>\$45,788,386</u> | <u>\$18,404,141</u> |

**Roosevelt Island Operating Corporation**  
**Statement of Cash Flows**  
**For the Period of April 1, 2019 to December 31, 2019**

|   | FY 2020          | FY 2019          | FY 2018         |
|---|------------------|------------------|-----------------|
| Cash flows from operating activities:   |                  |                  |                 |
| Receipts from tenants and customers   | \$ 24,297,103.66 | 57,346,993.44    | 23,733,033.22   |
| Payments related to employees (PS)  | (10,030,346.13)  | (12,523,281.01)  | (11,572,050.66) |
| Payments vendors (OTPS)   | (10,433,349.64)  | (12,672,020.50)  | (9,577,955.94)  |
|   | 3,833,407.89     | 32,151,691.93    | 2,583,026.62    |
| Net cash provided by operating activities   |                  |                  |                 |
| Cash flows from capital and related financing activities:                               |                  |                  |                 |
| Purchase of capital assets  | (18,032,810.12)  | (19,391,688.12)  | (6,120,461.85)  |
| Purchase of noncurrent investments  | 14,783,552.22 *  | (12,688,732.21)  | 3,207,837.54    |
| Sale of short-term investments  | (2,917,405.79)   | (21,154.09)      | (21,149.01)     |
|   | (6,166,663.69)   | (32,101,574.42)  | (2,933,773.32)  |
| Net cash provided by (used in) capital and related financing activities                 |                  |                  |                 |
| Net increase in cash  | (2,333,255.80)   | 50,117.51        | (350,746.70)    |
| Cash at beginning of year   | 4,406,746.52     | 4,356,629.01     | 4,707,375.71    |
| Cash at end of year   | \$ 2,073,490.72  | \$ 4,406,746.52  | \$ 4,356,629.01 |
| Cash flows from operating activities:   |                  |                  |                 |
| Operating income  | 1,832,367.81     | 22,772,256.80    | 106,454.55      |
| Adjustments to reconcile operating income to net cash provided by operating activities: |                  |                  |                 |
| Depreciation  | 3,494,689.25     | 4,159,718.54     | 3,671,280.19    |
| Loss on disposition of asset  | -                | 0.00             | 47,080.00       |
| Cumulative effect of change in accounting principle                                     | -                | 0.00             | 0.00            |
| Changes in:   |                  |                  |                 |
| Receivables   | 933,059.17       | 4,723,662.31     | (9,891,504.63)  |
| Prepaid expenses and accrued interest   | 1,590,070.26     | (466,805.05)     | 3,130.83        |
| Deferred outflows of resources - pensions   | 0.00             | (506,288.00)     | 942,323.00      |
| Accounts payable and accrued expenses   | (3,355,119.15)   | 1,159,907.32     | 1,152,406.16    |
| Compensated absences  | 0.00             | 36,504.81        | 83,811.36       |
| Unearned revenue  | (542,381.85)     | (723,175.80)     | (723,175.80)    |
| Postemployment benefits other than pension  | (119,277.60)     | (1,207,414.00)   | 7,952,273.50    |
| Net Pension Liability   | 0.00             | (718,961.00)     | (711,014.00)    |
| Other liabilities   | 0.00             | 0.00             | (159.54)        |
| Deferred inflows of resources - pensions  | 0.00             | 2,922,286.00     | (49,879.00)     |
|   | 3,833,407.89     | 32,151,691.93    | 2,583,026.62    |
| Net cash provided by operating activities   | \$ 3,833,407.89  | \$ 32,151,691.93 | \$ 2,583,026.62 |
|   | \$ -             | \$ -             | \$ -            |

\* Represents transfers from Cash to Investment accounts

## Roosevelt Island Operating Corporation Income Statement 12/31/19

|  | Fund 01          | Fund 01          | Fund 01          | Fund 01        | Fund 01          | Fund 01          | Total Fund 01    | Fund 02      | Fund 03          | Fund 04        | Total            |
|--|------------------|------------------|------------------|----------------|------------------|------------------|------------------|--------------|------------------|----------------|------------------|
|  | Operations       | Public Safety    | Bus              | Parking        | Parks/Rec.       | Tram             | Gen. Fund        | Pub. Purpose | Cap. Fund        | Resvd Cap      | All Funds        |
| Revenue  |                  |                  |                  |                |                  |                  |                  |              |                  |                |                  |
| Residential Fees Revenue                         | 120,443          | 0                | 0                | 0              | 0                | 0                | 120,443          | 0            | 44,849           | 26,121         | 191,412          |
| Ground rent                                      | 1,172,471        | 0                | 0                | 0              | 0                | 0                | 1,172,471        | 0            | 0                | 0              | 1,172,471        |
| Commercial Rent                                  | 81,972           | 0                | 0                | 0              | 0                | 0                | 81,972           | 0            | 0                | 0              | 81,972           |
| Tramway Revenue                                  | 0                | 0                | 0                | 0              | 0                | 310,606          | 310,606          | 0            | 0                | 0              | 310,606          |
| Public Safety Reimbursement                      | 0                | 145,410          | 0                | 0              | 0                | 0                | 145,410          | 0            | 0                | 0              | 145,410          |
| Transport/ Parking Revenue                       | 0                | 0                | 10,780           | 205,476        | 0                | 0                | 216,256          | 0            | 0                | 0              | 216,256          |
| Interest Income                                  | 19,756           | 0                | 0                | 0              | 0                | 0                | 19,756           | 0            | 1,360            | 97,472         | 118,587          |
| Unrealized Gain (Loss)                           | 0                | 0                | 0                | 0              | 0                | 0                | 0                | 0            | 0                | 0              | 0                |
| Other Revenue                                    | 186,719          | 0                | 0                | 0              | 33,921           | 0                | 220,640          | 0            | 0                | 0              | 220,640          |
| <b>Total Revenue</b>                             | <b>1,581,361</b> | <b>145,410</b>   | <b>10,780</b>    | <b>205,476</b> | <b>33,921</b>    | <b>310,606</b>   | <b>2,287,554</b> | <b>0</b>     | <b>46,209</b>    | <b>123,592</b> | <b>2,457,355</b> |
| Expenses   |                  |                  |                  |                |                  |                  |                  |              |                  |                |                  |
| Salary & Benefits :                              |                  |                  |                  |                |                  |                  |                  |              |                  |                |                  |
| Salaries   | 376,713          | 212,768          | 94,256           | 0              | 57,422           | 0                | 741,160          | 0            | 0                | 0              | 741,160          |
| Temporary Employees                              | 10,215           | 0                | 0                | 0              | 3,330            | 0                | 13,545           | 0            | 0                | 0              | 13,545           |
| Employee Benefits                                | 465,620          | 159,326          | 68,664           | 0              | 94,877           | 0                | 788,487          | 0            | 0                | 0              | 788,487          |
| <b>Total Salary &amp; Benefits</b>               | <b>852,548</b>   | <b>372,094</b>   | <b>162,920</b>   | <b>0</b>       | <b>155,630</b>   | <b>0</b>         | <b>1,543,192</b> | <b>0</b>     | <b>0</b>         | <b>0</b>       | <b>1,543,192</b> |
| Other :  |                  |                  |                  |                |                  |                  |                  |              |                  |                |                  |
| Insurance  | 125,706          | 0                | 0                | 0              | 0                | 17,782           | 143,488          | 0            | 0                | 0              | 143,488          |
| Professional Services                            | 124,641          | 0                | 0                | 0              | 6,565            | 0                | 131,206          | 0            | 0                | 0              | 131,206          |
| Management Fees                                  | 0                | 0                | 0                | 82,405         | 0                | 384,186          | 466,591          | 0            | 0                | 0              | 466,591          |
| Legal Services                                   | 44,054           | 0                | 0                | 0              | 0                | 0                | 44,054           | 0            | 0                | 0              | 44,054           |
| Telecommunications                               | 6,032            | 0                | 0                | 0              | 0                | 0                | 6,032            | 0            | 0                | 0              | 6,032            |
| Rent   | 338              | 0                | 0                | 0              | 0                | 0                | 338              | 0            | 0                | 0              | 338              |
| Repairs & Maintenance                            | 32,840           | 0                | 432              | 0              | 0                | 0                | 33,272           | 0            | 0                | 0              | 33,272           |
| Vehicles Maintenance                             | 1,148            | 1,573            | 10,170           | 0              | 51               | 0                | 12,942           | 0            | 0                | 0              | 12,942           |
| Equipment Purchases/ Lease                       | 8,879            | 0                | 169              | 0              | 0                | 0                | 9,048            | 0            | 0                | 0              | 9,048            |
| Supplies/ Services                               | 48,909           | 6,724            | 3,479            | 3,320          | 30,688           | 12,863           | 105,983          | 0            | 0                | 0              | 105,983          |
| Other Expenses                                   | 11,219           | 107              | 20               | 0              | 9,658            | 0                | 21,004           | 0            | 0                | 12             | 21,016           |
| <b>Total Other Than Personal Services (OTPS)</b> | <b>403,766</b>   | <b>8,404</b>     | <b>14,270</b>    | <b>85,725</b>  | <b>46,961</b>    | <b>414,832</b>   | <b>973,958</b>   | <b>0</b>     | <b>0</b>         | <b>12</b>      | <b>973,970</b>   |
| <b>Total Expenses</b>                            | <b>1,256,313</b> | <b>380,499</b>   | <b>177,190</b>   | <b>85,725</b>  | <b>202,591</b>   | <b>414,832</b>   | <b>2,517,150</b> | <b>0</b>     | <b>0</b>         | <b>12</b>      | <b>2,517,162</b> |
| Depreciation                                     |                  |                  |                  |                |                  |                  |                  |              |                  |                |                  |
| Depreciation Expenses                            |                  |                  |                  |                |                  |                  |                  |              |                  |                |                  |
| Depreciation Expenses                            | 0                | 0                | 0                | 0              | 0                | 0                | 0                | 0            | 420,605          | 0              | 420,605          |
| <b>Total Depreciation Expenses</b>               | <b>0</b>         | <b>0</b>         | <b>0</b>         | <b>0</b>       | <b>0</b>         | <b>0</b>         | <b>0</b>         | <b>0</b>     | <b>420,605</b>   | <b>0</b>       | <b>420,605</b>   |
| <b>Total</b>                                     | <b>1,256,313</b> | <b>380,499</b>   | <b>177,190</b>   | <b>85,725</b>  | <b>202,591</b>   | <b>414,832</b>   | <b>2,517,150</b> | <b>0</b>     | <b>420,605</b>   | <b>12</b>      | <b>2,937,767</b> |
| <b>NET SURPLUS/(DEFICIT)</b>                     | <b>325,047</b>   | <b>(235,088)</b> | <b>(166,410)</b> | <b>119,750</b> | <b>(168,670)</b> | <b>(104,226)</b> | <b>(229,596)</b> | <b>0</b>     | <b>(374,396)</b> | <b>123,580</b> | <b>(480,412)</b> |

## Roosevelt Island Operating Corporation

### Income Statement - For the Nine Months Ending 12/31/19

|  | Fund 01           | Fund 01            | Fund 01          | Fund 01          | Fund 01          | Fund 01          | Total Fund 01     | Fund 02          | Fund 03            | Fund 04          | Total             |
|--|-------------------|--------------------|------------------|------------------|------------------|------------------|-------------------|------------------|--------------------|------------------|-------------------|
|  | Operations        | Public Safety      | Bus              | Parking          | Parks/Rec.       | Tram             | Gen. Fund         | Pub. Purpose     | Cap. Fund          | Resvd Cap        | All Funds         |
| <b>Revenue</b>                                   |                   |                    |                  |                  |                  |                  |                   |                  |                    |                  |                   |
| Residential Fees Revenue                         | 2,366,063         | 0                  | 0                | 0                | 0                | 0                | 2,366,063         | 0                | 333,697            | 235,085          | 2,934,845         |
| Ground rent                                      | 10,455,338        | 0                  | 0                | 0                | 0                | 0                | 10,455,338        | 0                | 0                  | 0                | 10,455,338        |
| Commercial Rent                                  | 1,196,863         | 0                  | 0                | 0                | 0                | 0                | 1,196,863         | 0                | 0                  | 0                | 1,196,863         |
| Tramway Revenue                                  | 0                 | 0                  | 0                | 0                | 0                | 3,648,496        | 3,648,496         | 0                | 0                  | 0                | 3,648,496         |
| Public Safety Reimbursement                      | 0                 | 1,563,930          | 0                | 0                | 0                | 0                | 1,563,930         | 0                | 0                  | 0                | 1,563,930         |
| Transport/ Parking Revenue                       | 0                 | 0                  | 95,541           | 1,933,534        | 0                | 0                | 2,029,075         | 0                | 0                  | 0                | 2,029,075         |
| Interest Income                                  | 203,582           | 0                  | 0                | 0                | 0                | 0                | 203,582           | 0                | 16,575             | 970,961          | 1,191,119         |
| Unrealized Gain (Loss)                           | 0                 | 0                  | 0                | 0                | 0                | 0                | 0                 | 0                | 3,245              | 0                | 3,245             |
| Other Revenue                                    | 513,288           | 0                  | 0                | 0                | 370,229          | 0                | 883,517           | 0                | 0                  | 0                | 883,517           |
| <b>Total Revenue</b>                             | <b>14,735,134</b> | <b>1,563,930</b>   | <b>95,541</b>    | <b>1,933,534</b> | <b>370,229</b>   | <b>3,648,496</b> | <b>22,346,864</b> | <b>0</b>         | <b>353,517</b>     | <b>1,206,046</b> | <b>23,906,426</b> |
| <b>Expenses</b>                                  |                   |                    |                  |                  |                  |                  |                   |                  |                    |                  |                   |
| <b>Salary &amp; Benefits :</b>                   |                   |                    |                  |                  |                  |                  |                   |                  |                    |                  |                   |
| Salaries   | 3,416,098         | 2,100,136          | 548,020          | 0                | 646,093          | 0                | 6,710,346         | 0                | 0                  | 0                | 6,710,346         |
| Temporary Employees                              | 154,816           | 0                  | 0                | 0                | 38,411           | 0                | 193,227           | 0                | 0                  | 0                | 193,227           |
| Employee Benefits                                | 1,438,119         | 770,572            | 247,180          | 0                | 223,523          | 0                | 2,679,394         | 0                | 0                  | 0                | 2,679,394         |
| <b>Total Salary &amp; Benefits</b>               | <b>5,009,033</b>  | <b>2,870,708</b>   | <b>795,200</b>   | <b>0</b>         | <b>908,027</b>   | <b>0</b>         | <b>9,582,967</b>  | <b>0</b>         | <b>0</b>           | <b>0</b>         | <b>9,582,967</b>  |
| <b>Other :</b>                                   |                   |                    |                  |                  |                  |                  |                   |                  |                    |                  |                   |
| Insurance  | 1,199,718         | 0                  | 0                | 0                | 0                | 160,037          | 1,359,755         | 0                | 0                  | 0                | 1,359,755         |
| Professional Services                            | 656,904           | 180                | 0                | 0                | 106,124          | 8,770            | 771,978           | 0                | 0                  | 0                | 771,978           |
| Management Fees                                  | 0                 | 0                  | 0                | 796,172          | 0                | 3,283,980        | 4,080,151         | 0                | 0                  | 0                | 4,080,151         |
| Legal Services                                   | 36,630            | 0                  | 0                | 0                | 0                | 0                | 36,630            | 0                | 0                  | 0                | 36,630            |
| Telecommunications                               | 126,379           | 0                  | 0                | 0                | 0                | 0                | 126,379           | 0                | 0                  | 0                | 126,379           |
| Rent   | 300,411           | 0                  | 0                | 0                | 0                | 0                | 300,411           | 0                | 0                  | 0                | 300,411           |
| Repairs & Maintenance                            | 784,705           | 5,956              | 14,013           | 72               | 690              | 1,394            | 806,830           | 0                | 0                  | 0                | 806,830           |
| Vehicles Maintenance                             | 22,622            | 18,991             | 82,888           | 0                | 663              | 0                | 125,164           | 0                | 0                  | 0                | 125,164           |
| Equipment Purchases/ Lease                       | 124,297           | 7,773              | 853              | 0                | 0                | 3,823            | 136,746           | 0                | 0                  | 0                | 136,746           |
| Supplies/ Services                               | 371,467           | 62,733             | 41,939           | 44,117           | 153,911          | 161,612          | 835,778           | 0                | 0                  | 0                | 835,778           |
| Other Expenses                                   | 129,248           | 13,587             | 545              | 0                | 85,155           | 0                | 228,535           | 187,985          | 0                  | 60               | 416,580           |
| <b>Total Other Than Personal Services (OTPS)</b> | <b>3,752,381</b>  | <b>109,220</b>     | <b>140,238</b>   | <b>840,361</b>   | <b>346,542</b>   | <b>3,619,615</b> | <b>8,808,357</b>  | <b>187,985</b>   | <b>0</b>           | <b>60</b>        | <b>8,996,402</b>  |
| <b>Total Expenses</b>                            | <b>8,761,413</b>  | <b>2,979,928</b>   | <b>935,438</b>   | <b>840,361</b>   | <b>1,254,569</b> | <b>3,619,615</b> | <b>18,391,324</b> | <b>187,985</b>   | <b>0</b>           | <b>60</b>        | <b>18,579,369</b> |
| <b>Depreciation</b>                              |                   |                    |                  |                  |                  |                  |                   |                  |                    |                  |                   |
| <b>Depreciation Expenses</b>                     |                   |                    |                  |                  |                  |                  |                   |                  |                    |                  |                   |
| Depreciation Expenses                            | 0                 | 0                  | 0                | 0                | 0                | 0                | 0                 | 0                | 3,494,689          | 0                | 3,494,689         |
| <b>Total Depreciation Expenses</b>               | <b>0</b>          | <b>0</b>           | <b>0</b>         | <b>0</b>         | <b>0</b>         | <b>0</b>         | <b>0</b>          | <b>0</b>         | <b>3,494,689</b>   | <b>0</b>         | <b>3,494,689</b>  |
| <b>Total</b>                                     | <b>8,761,413</b>  | <b>2,979,928</b>   | <b>935,438</b>   | <b>840,361</b>   | <b>1,254,569</b> | <b>3,619,615</b> | <b>18,391,324</b> | <b>187,985</b>   | <b>3,494,689</b>   | <b>60</b>        | <b>22,074,059</b> |
| <b>NET SURPLUS/(DEFICIT)</b>                     | <b>5,973,721</b>  | <b>(1,415,998)</b> | <b>(839,897)</b> | <b>1,093,173</b> | <b>(884,340)</b> | <b>28,881</b>    | <b>3,955,539</b>  | <b>(187,985)</b> | <b>(3,141,172)</b> | <b>1,205,986</b> | <b>1,832,368</b>  |

**Roosevelt Island Operating Corporation**  
**Budget Variance Report**  
For the Nine Months Ending of December 31, 2019

|                                    |  | Actual              | Budget              | Favorable (Unfavorable) |             |
|------------------------------------|--|---------------------|---------------------|-------------------------|-------------|
|                                    |  |                     |                     | Variance                | Percent     |
| <b>Revenue</b>                     |  |                     |                     |                         |             |
| <b>Residential Fees Revenue</b>    |  |                     |                     |                         |             |
| 01-40122-5000                      | TRANSACTION FEES                       | \$1,816,137         | \$0                 | \$1,816,137             | 0%          |
| 01-40123-5000                      | TEP                                    | \$545,942           | \$493,000           | \$52,942                | 11%         |
| 01-40401-5000                      | NET PRESENT VALUE - Operating          | \$3,984             | \$3,749             | \$235                   | 6%          |
| 03-40400-5000                      | CONDO/CO-OP ADDITIONAL SALES           | \$174,318           | \$710,255           | (\$535,937)             | -75%        |
| 03-40401-5000                      | NET PRESENT VALUE - Capital            | \$159,379           | \$159,753           | (\$374)                 | 0%          |
| 04-40401-5000                      | NET PRESENT VALUE - Capital Reserved   | \$235,085           | \$234,751           | \$334                   | 0%          |
| Total                              |  | <u>\$2,934,845</u>  | <u>\$1,601,508</u>  | <u>\$1,333,337</u>      | <u>83%</u>  |
| <b>Ground rent</b>                 |  |                     |                     |                         |             |
| 01-40090-5000                      | GROUND RENT                            | \$10,455,338        | \$10,554,999        | (\$99,661)              | -1%         |
| Total                              |  | <u>\$10,455,338</u> | <u>\$10,554,999</u> | <u>(\$99,661)</u>       | <u>-1%</u>  |
| <b>Commercial Rent</b>             |  |                     |                     |                         |             |
| 01-40208-4000                      | COMMERCIAL RENT                        | \$1,196,863         | \$1,223,501         | (\$26,638)              | -2%         |
| Total Commercial Rent              |  | <u>\$1,196,863</u>  | <u>\$1,223,501</u>  | <u>(\$26,638)</u>       | <u>-2%</u>  |
| <b>Tramway Revenue</b>             |  |                     |                     |                         |             |
| 01-40020-2900                      | TRAMWAY REVENUE                        | \$3,540,732         | \$3,380,251         | \$160,481               | 5%          |
| 01-40021-2900                      | TRAMWAY REDUCED FARE REIMBURSEMENT     | \$107,764           | \$126,750           | (\$18,986)              | -15%        |
| Total Tramway Revenue              |  | <u>\$3,648,496</u>  | <u>\$3,507,001</u>  | <u>\$141,495</u>        | <u>4%</u>   |
| <b>Public Safety Reimbursement</b> |  |                     |                     |                         |             |
| 01-40080-2100                      | PUBLIC SAFETY REIMBURSEMENT            | \$1,563,930         | \$1,553,252         | \$10,678                | 1%          |
| Total Public Safety Reimbursement  |  | <u>\$1,563,930</u>  | <u>\$1,553,252</u>  | <u>\$10,678</u>         | <u>1%</u>   |
| <b>Transport/ Parking Revenue</b>  |  |                     |                     |                         |             |
| 01-40000-5000                      | MAIN STREET PARKING                    | \$264,900           | \$206,249           | \$58,651                | 28%         |
| 01-40010-5000                      | BUS REVENUE - Octagon                  | \$95,541            | \$95,999            | (\$458)                 | 0%          |
| 01-40030-6000                      | MOTORGATE                              | \$1,668,634         | \$1,638,000         | \$30,634                | 2%          |
| Total                              |  | <u>\$2,029,075</u>  | <u>\$1,940,248</u>  | <u>\$88,827</u>         | <u>5%</u>   |
| <b>Interest Income</b>             |  |                     |                     |                         |             |
| 01-40050-0000                      | INTEREST INCOME - Operating            | \$203,582           | \$180,000           | \$23,582                | 13%         |
| 03-40050-0000                      | INTEREST INCOME - Capital              | \$16,575            | \$3,001             | \$13,574                | 452%        |
| 04-40050-0000                      | INTEREST INCOME - Capital Reserved     | \$970,961           | \$90,751            | \$880,210               | 970%        |
| Total Interest Income              |  | <u>\$1,191,119</u>  | <u>\$273,752</u>    | <u>\$917,367</u>        | <u>335%</u> |
| <b>Unrealized Gain (Loss)</b>      |  |                     |                     |                         |             |
| 03-40051-0000                      | UNREALIZED GAIN (LOSS) - Capital       | \$3,245             | \$0                 | \$3,245                 | 0%          |
| Total Unrealized Gain (Loss)       |  | <u>\$3,245</u>      | <u>\$0</u>          | <u>\$3,245</u>          | <u>0%</u>   |
| <b>Other Revenue</b>               |  |                     |                     |                         |             |
| 01-40060-2310                      | FILMING                                | \$119,947           | \$89,249            | \$30,698                | 34%         |
| 01-40100-2310                      | SPECIAL EVENTS PERMITS                 | \$0                 | \$8,000             | (\$8,000)               | -100%       |
| 01-40200-2310                      | SPORTS FIELD RENTAL                    | \$28,274            | \$294,750           | (\$266,476)             | -90%        |
| 01-40203-3400                      | SPORTSPARK                             | \$222,009           | \$214,498           | \$7,511                 | 4%          |
| 01-40205-5000                      | PERMIT REVENUES                        | \$233,254           | \$158,251           | \$75,003                | 47%         |
| 01-40212-1500                      | TELEPHONE COMMISSION                   | \$176,212           | \$179,000           | (\$2,788)               | -2%         |
| 01-40300-1000                      | MISCELLANEOUS REVENUE                  | \$103,822           | \$46,499            | \$57,323                | 123%        |
| 01-40301-1000                      | FEMA REIMB - HURRICAN IRENE            | \$0                 | \$600,000           | (\$600,000)             | -100%       |
| 02-40411-0000                      | CONTRIBUTED RENTAL INCOME - PP         | \$0                 | \$55,000            | (\$55,000)              | -100%       |
| 03-40304-1000                      | CITY REIMBURSEMENT - BLACKWELL PARK    | \$0                 | \$150,000           | (\$150,000)             | -100%       |
| Total Other Revenue                |  | <u>\$883,517</u>    | <u>\$1,795,247</u>  | <u>(\$911,730)</u>      | <u>-51%</u> |
| Total Revenue                      |  | <u>\$23,906,426</u> | <u>\$22,449,508</u> | <u>\$1,456,918</u>      | <u>6%</u>   |
| <b>Expenses</b>                    |  |                     |                     |                         |             |
| <b>Personal Services (PS) :</b>    |  |                     |                     |                         |             |
| <b>Salaries</b>                    |  |                     |                     |                         |             |
| 01-60010-1050                      | SALARIES - Administrative Services     | \$74,068            | \$158,220           | \$84,152                | 53%         |
| 01-60010-1100                      | SALARIES - Executive                   | \$608,432           | \$646,820           | \$38,388                | 6%          |
| 01-60010-1300                      | SALARIES - Finance                     | \$520,717           | \$657,101           | \$136,384               | 21%         |
| 01-60010-1400                      | SALARIES - Human Resources             | \$126,875           | \$138,441           | \$11,566                | 8%          |
| 01-60010-1500                      | SALARIES - Information Technology      | \$138,731           | \$233,833           | \$95,102                | 41%         |
| 01-60010-1600                      | SALARIES - Legal                       | \$189,865           | \$189,101           | (\$764)                 | 0%          |
| 01-60010-1800                      | SALARIES - Community Relations         | \$138,800           | \$84,520            | (\$54,280)              | -64%        |
| 01-60010-2050                      | SALARIES - Capital Projects & Planning | \$566,447           | \$622,880           | \$56,433                | 9%          |
| 01-60010-2100                      | SALARIES - Public Safety               | \$1,999,702         | \$1,744,307         | (\$255,395)             | -15%        |
| 01-60010-2210                      | SALARIES - Grounds                     | \$432,004           | \$449,300           | \$17,296                | 4%          |
| 01-60010-2220                      | SALARIES - Maintenance                 | \$221,947           | \$306,417           | \$84,470                | 28%         |

**Roosevelt Island Operating Corporation**  
**Budget Variance Report**  
For the Nine Months Ending of December 31, 2019

|   |  | Actual      | Budget      | Favorable (Unfavorable) |         |
|---|--|-------------|-------------|-------------------------|---------|
|   |  |             |             | Variance                | Percent |
| 01-60010-2230                           | SALARIES - Warehouse                             | \$125,800   | \$117,862   | (\$7,938)               | -7%     |
| 01-60010-2240                           | SALARIES - Bus Operations                        | \$444,428   | \$735,934   | \$291,506               | 40%     |
| 01-60010-2250                           | SALARIES - Motor Pool                            | \$194,387   | \$178,456   | (\$15,931)              | -9%     |
| 01-60010-2300                           | SALARIES - Parks & Recreations                   | \$78,301    | \$77,660    | (\$641)                 | -1%     |
| 01-60010-2310                           | SALARIES - Permits & Film                        | \$67,489    | \$111,834   | \$44,345                | 40%     |
| 01-60010-3400                           | SALARIES - Sportspark                            | \$355,503   | \$374,193   | \$18,690                | 5%      |
| 01-60010-3500                           | SALARIES - Youth Center                          | \$173,584   | \$440,007   | \$266,423               | 61%     |
| Total Salaries                          |  | \$6,457,080 | \$7,266,886 | \$809,806               | 11%     |
| Salaries OT                             |  |             |             |                         |         |
| 01-60030-1300                           | SALARIES HOURLY OT - Finance                     | \$0         | \$3,766     | \$3,766                 | 100%    |
| 01-60030-1500                           | SALARIES HOURLY OT - Information Technology      | \$0         | \$1,507     | \$1,507                 | 100%    |
| 01-60030-1800                           | SALARIES HOURLY OT - Community Relations         | \$5,192     | \$2,260     | (\$2,932)               | -130%   |
| 01-60030-2050                           | SALARIES HOURLY OT - Capital Projects & Planning | \$0         | \$5,274     | \$5,274                 | 100%    |
| 01-60030-2100                           | SALARIES HOURLY OT - Public Safety               | \$100,434   | \$22,270    | (\$78,164)              | -351%   |
| 01-60030-2210                           | SALARIES HOURLY OT - Grounds                     | \$12,677    | \$21,849    | \$9,172                 | 42%     |
| 01-60030-2220                           | SALARIES HOURLY OT - Maintenance                 | \$18,394    | \$43,699    | \$25,305                | 58%     |
| 01-60030-2230                           | SALARIES HOURLY OT - Warehouse                   | \$0         | \$1,507     | \$1,507                 | 100%    |
| 01-60030-2240                           | SALARIES HOURLY OT - Bus Operations              | \$103,591   | \$64,041    | (\$39,550)              | -62%    |
| 01-60030-2250                           | SALARIES HOURLY OT - Motor Pool                  | \$10,849    | \$4,520     | (\$6,329)               | -140%   |
| 01-60030-2310                           | SALARIES HOURLY OT - Permits & Film              | \$0         | \$3,013     | \$3,013                 | 100%    |
| 01-60030-3400                           | SALARIES HOURLY OT - Sportspark                  | \$808       | \$0         | (\$808)                 | 0%      |
| 01-60030-3500                           | SALARIES HOURLY OT - Youth Center                | \$1,320     | \$0         | (\$1,320)               | 0%      |
| Total Salaries OT                       |  | \$253,266   | \$173,706   | (\$79,560)              | -46%    |
| Temporary Employees                     |  |             |             |                         |         |
| 01-60100-1000                           | TEMPORARY EMPLOYEE - Administrative              | \$0         | \$5,000     | \$5,000                 | 100%    |
| 01-60100-1600                           | TEMPORARY EMPLOYEE - Legal                       | \$4,305     | \$0         | (\$4,305)               | 0%      |
| 01-60100-2050                           | TEMPORARY EMPLOYEE - Capital Projects & Planning | \$0         | \$8,000     | \$8,000                 | 100%    |
| 01-60100-2210                           | TEMPORARY EMPLOYEE - Grounds                     | \$48,788    | \$56,000    | \$7,213                 | 13%     |
| 01-60100-2220                           | TEMPORARY EMPLOYEE - Maintenance                 | \$55,186    | \$56,000    | \$814                   | 1%      |
| 01-60100-2230                           | TEMPORARY EMPLOYEE - Warehouse                   | \$14,198    | \$8,000     | (\$6,198)               | -77%    |
| 01-60100-2240                           | TEMPORARY EMPLOYEE - Bus Operations              | \$0         | \$8,000     | \$8,000                 | 100%    |
| 01-60100-2310                           | TEMPORARY EMPLOYEE - Permits & Film              | \$0         | \$8,000     | \$8,000                 | 100%    |
| 01-60100-3400                           | TEMPORARY EMPLOYEE - Sportspark                  | \$38,411    | \$16,000    | (\$22,411)              | -140%   |
| 01-60100-3500                           | TEMPORARY EMPLOYEE - Youth Center                | \$32,340    | \$0         | (\$32,340)              | 0%      |
| Total Temporary Employees               |  | \$193,227   | \$165,000   | (\$28,227)              | -17%    |
| Workers Compensation & Disability       |  |             |             |                         |         |
| 01-60060-0000                           | WORKERS COMPENSATION - General                   | \$90,851    | \$250,000   | \$159,149               | 64%     |
| 01-60070-1000                           | DISABILITY INSURANCE - Administrative            | \$7,077     | \$2,011     | (\$5,066)               | -252%   |
| Total Workers Compensation & Disability |  | \$97,928    | \$252,011   | \$154,084               | 61%     |
| ER Payroll Taxes                        |  |             |             |                         |         |
| 01-60071-1000                           | MCTMT TAXES - Administrative                     | \$10        | \$0         | (\$10)                  | 0%      |
| 01-60071-1050                           | MCTMT TAXES - Administrative Services            | \$137       | \$550       | \$413                   | 75%     |
| 01-60071-1100                           | MCTMT TAXES - Executive                          | \$1,122     | \$2,200     | \$1,078                 | 49%     |
| 01-60071-1300                           | MCTMT TAXES - Finance                            | \$972       | \$2,247     | \$1,275                 | 57%     |
| 01-60071-1400                           | MCTMT TAXES - Human Resources                    | \$234       | \$473       | \$239                   | 51%     |
| 01-60071-1500                           | MCTMT TAXES - Information Technology             | \$257       | \$800       | \$543                   | 68%     |
| 01-60071-1600                           | MCTMT TAXES - Legal                              | \$360       | \$642       | \$282                   | 44%     |
| 01-60071-1800                           | MCTMT TAXES - Community Relations                | \$268       | \$294       | \$26                    | 9%      |
| 01-60071-2050                           | MCTMT TAXES - Capital Projects & Planning        | \$1,049     | \$2,157     | \$1,108                 | 51%     |
| 01-60071-2100                           | MCTMT TAXES - Public Safety                      | \$3,079     | \$6,596     | \$3,517                 | 53%     |
| 01-60071-2210                           | MCTMT TAXES - Grounds                            | \$910       | \$1,746     | \$836                   | 48%     |
| 01-60071-2220                           | MCTMT TAXES - Maintenance                        | \$550       | \$1,334     | \$784                   | 59%     |
| 01-60071-2230                           | MCTMT TAXES - Warehouse                          | \$258       | \$426       | \$168                   | 39%     |
| 01-60071-2240                           | MCTMT TAXES - Bus Operations                     | \$620       | \$2,738     | \$2,118                 | 77%     |
| 01-60071-2250                           | MCTMT TAXES - Motor Pool                         | \$381       | \$622       | \$241                   | 39%     |
| 01-60071-2300                           | MCTMT TAXES - Parks & Recreations                | \$146       | \$263       | \$118                   | 45%     |
| 01-60071-2310                           | MCTMT TAXES - Permits & Film                     | \$120       | \$410       | \$290                   | 71%     |
| 01-60071-3400                           | MCTMT TAXES - Sportspark                         | \$734       | \$1,314     | \$580                   | 44%     |
| 01-60071-3500                           | MCTMT TAXES - Youth Center                       | \$386       | \$1,495     | \$1,109                 | 74%     |
| 01-60080-1000                           | ER PAYROLL TAXES - Administrative                | (\$7,352)   | \$0         | \$7,352                 | 0%      |
| 01-60080-1050                           | ER PAYROLL TAXES - Administrative Services       | \$6,028     | \$13,159    | \$7,131                 | 54%     |
| 01-60080-1100                           | ER PAYROLL TAXES - Executive                     | \$37,495    | \$39,708    | \$2,213                 | 6%      |
| 01-60080-1300                           | ER PAYROLL TAXES - Finance                       | \$37,887    | \$54,382    | \$16,495                | 30%     |
| 01-60080-1400                           | ER PAYROLL TAXES - Human Resources               | \$10,063    | \$11,015    | \$952                   | 9%      |
| 01-60080-1500                           | ER PAYROLL TAXES - Information Technology        | \$10,947    | \$18,642    | \$7,695                 | 41%     |
| 01-60080-1600                           | ER PAYROLL TAXES - Legal                         | \$14,445    | \$14,891    | \$446                   | 3%      |
| 01-60080-1800                           | ER PAYROLL TAXES - Community Relations           | \$10,623    | \$7,275     | (\$3,348)               | -46%    |

**Roosevelt Island Operating Corporation**  
**Budget Variance Report**  
For the Nine Months Ending of December 31, 2019

|                         |  | Actual      | Budget      | Favorable (Unfavorable) |         |
|-------------------------|--|-------------|-------------|-------------------------|---------|
|                         |  |             |             | Variance                | Percent |
| 01-60080-2050           | ER PAYROLL TAXES - Capital Projects & Planning | \$43,775    | \$50,423    | \$6,648                 | 13%     |
| 01-60080-2100           | ER PAYROLL TAXES - Public Safety               | \$141,719   | \$158,864   | \$17,145                | 11%     |
| 01-60080-2210           | ER PAYROLL TAXES - Grounds                     | \$39,890    | \$42,842    | \$2,952                 | 7%      |
| 01-60080-2220           | ER PAYROLL TAXES - Maintenance                 | \$24,228    | \$32,945    | \$8,717                 | 26%     |
| 01-60080-2230           | ER PAYROLL TAXES - Warehouse                   | \$11,167    | \$10,223    | (\$944)                 | -9%     |
| 01-60080-2240           | ER PAYROLL TAXES - Bus Operations              | \$42,452    | \$65,911    | \$23,459                | 36%     |
| 01-60080-2250           | ER PAYROLL TAXES - Motor Pool                  | \$15,982    | \$14,847    | (\$1,135)               | -8%     |
| 01-60080-2300           | ER PAYROLL TAXES - Parks & Recreations         | \$5,990     | \$6,152     | \$162                   | 3%      |
| 01-60080-2310           | ER PAYROLL TAXES - Permits & Film              | \$5,314     | \$9,878     | \$4,564                 | 46%     |
| 01-60080-3400           | ER PAYROLL TAXES - Sportspark                  | \$34,271    | \$33,149    | (\$1,122)               | -3%     |
| 01-60080-3500           | ER PAYROLL TAXES - Youth Center                | \$17,566    | \$35,787    | \$18,221                | 51%     |
| Total ER Payroll Taxes  |  | \$514,083   | \$646,400   | \$132,317               | 20%     |
| <b>Health Insurance</b> |  |             |             |                         |         |
| 01-60090-1050           | HEALTH INSURANCE - Administrative Services     | \$9,743     | \$18,939    | \$9,196                 | 49%     |
| 01-60090-1100           | HEALTH INSURANCE - Executive                   | \$55,330    | \$68,150    | \$12,820                | 19%     |
| 01-60090-1300           | HEALTH INSURANCE - Finance                     | \$75,194    | \$136,345   | \$61,151                | 45%     |
| 01-60090-1400           | HEALTH INSURANCE - Human Resources             | \$15,589    | \$37,881    | \$22,292                | 59%     |
| 01-60090-1500           | HEALTH INSURANCE - Information Technology      | \$31,178    | \$45,447    | \$14,269                | 31%     |
| 01-60090-1600           | HEALTH INSURANCE - Legal                       | \$21,817    | \$45,448    | \$23,631                | 52%     |
| 01-60090-1800           | HEALTH INSURANCE - Community Relations         | \$8,181     | \$26,508    | \$18,327                | 69%     |
| 01-60090-2050           | HEALTH INSURANCE - Capital Projects & Planning | \$93,653    | \$121,210   | \$27,557                | 23%     |
| 01-60090-2100           | HEALTH INSURANCE - Public Safety               | \$476,109   | \$553,388   | \$77,279                | 14%     |
| 01-60090-2210           | HEALTH INSURANCE - Grounds                     | \$132,293   | \$145,337   | \$13,044                | 9%      |
| 01-60090-2220           | HEALTH INSURANCE - Maintenance                 | \$56,774    | \$75,172    | \$18,398                | 24%     |
| 01-60090-2230           | HEALTH INSURANCE - Warehouse                   | \$38,800    | \$47,143    | \$8,343                 | 18%     |
| 01-60090-2240           | HEALTH INSURANCE - Bus Operations              | \$111,715   | \$162,643   | \$50,928                | 31%     |
| 01-60090-2250           | HEALTH INSURANCE - Motor Pool                  | \$25,634    | \$14,773    | (\$10,861)              | -74%    |
| 01-60090-2300           | HEALTH INSURANCE - Parks & Recreations         | \$6,228     | \$7,566     | \$1,338                 | 18%     |
| 01-60090-2310           | HEALTH INSURANCE - Permits & Film              | \$18,363    | \$26,508    | \$8,145                 | 31%     |
| 01-60090-3400           | HEALTH INSURANCE - Sportspark                  | \$43,629    | \$53,014    | \$9,385                 | 18%     |
| 01-60090-3500           | HEALTH INSURANCE - Youth Center                | \$26,092    | \$143,912   | \$117,820               | 82%     |
| Total Health Insurance  |  | \$1,246,324 | \$1,729,384 | \$483,060               | 28%     |
| <b>Dental/Vision</b>    |  |             |             |                         |         |
| 01-60091-1050           | DENTAL/ VISION - Administrative Services       | \$307       | \$861       | \$554                   | 64%     |
| 01-60091-1100           | DENTAL/ VISION - Executive                     | \$3,976     | \$6,475     | \$2,499                 | 39%     |
| 01-60091-1300           | DENTAL/ VISION - Finance                       | \$4,204     | \$7,744     | \$3,540                 | 46%     |
| 01-60091-1400           | DENTAL/ VISION - Human Resources               | \$201       | \$2,237     | \$2,036                 | 91%     |
| 01-60091-1500           | DENTAL/ VISION - Information Technology        | \$2,263     | \$3,228     | \$965                   | 30%     |
| 01-60091-1600           | DENTAL/ VISION - Legal                         | \$728       | \$1,291     | \$563                   | 44%     |
| 01-60091-1800           | DENTAL/ VISION - Community Relations           | \$1,400     | \$2,796     | \$1,396                 | 50%     |
| 01-60091-2050           | DENTAL/ VISION - Capital Projects & Planning   | \$4,090     | \$6,728     | \$2,638                 | 39%     |
| 01-60091-2100           | DENTAL/ VISION - Public Safety                 | \$23,230    | \$31,769    | \$8,539                 | 27%     |
| 01-60091-2210           | DENTAL/ VISION - Grounds                       | \$446       | \$837       | \$391                   | 47%     |
| 01-60091-2220           | DENTAL/ VISION - Maintenance                   | \$415       | \$1,399     | \$984                   | 70%     |
| 01-60091-2230           | DENTAL/ VISION - Warehouse                     | \$633       | \$1,829     | \$1,196                 | 65%     |
| 01-60091-2240           | DENTAL/ VISION - Bus Operations                | \$1,417     | \$1,674     | \$257                   | 15%     |
| 01-60091-2250           | DENTAL/ VISION - Motor Pool                    | \$364       | \$429       | \$65                    | 15%     |
| 01-60091-2300           | DENTAL/ VISION - Parks & Recreations           | \$364       | \$429       | \$65                    | 15%     |
| 01-60091-2310           | DENTAL/ VISION - Permits & Film                | \$273       | \$858       | \$585                   | 68%     |
| 01-60091-3400           | DENTAL/ VISION - Sportspark                    | \$1,932     | \$2,533     | \$601                   | 24%     |
| 01-60091-3500           | DENTAL/ VISION - Youth Center                  | \$1,351     | \$9,140     | \$7,789                 | 85%     |
| Total Dental/Vision     |  | \$47,592    | \$82,257    | \$34,665                | 42%     |
| <b>Pension</b>          |  |             |             |                         |         |
| 01-60092-1050           | PENSION - Administrative Services              | \$7,771     | \$33,600    | \$25,829                | 77%     |
| 01-60092-1100           | PENSION - Executive                            | \$88,629    | \$137,361   | \$48,732                | 35%     |
| 01-60092-1300           | PENSION - Finance                              | \$85,836    | \$139,545   | \$53,709                | 38%     |
| 01-60092-1400           | PENSION - Human Resources                      | \$17,384    | \$29,400    | \$12,016                | 41%     |
| 01-60092-1500           | PENSION - Information Technology               | \$27,614    | \$49,658    | \$22,044                | 44%     |
| 01-60092-1600           | PENSION - Legal                                | \$28,852    | \$40,158    | \$11,306                | 28%     |
| 01-60092-1800           | PENSION - Community Relations                  | \$21,098    | \$17,949    | (\$3,149)               | -18%    |
| 01-60092-2050           | PENSION - Capital Projects & Planning          | \$77,513    | \$132,277   | \$54,764                | 41%     |
| 01-60092-2100           | PENSION - Public Safety                        | \$114,082   | \$125,463   | \$11,381                | 9%      |
| 01-60092-2210           | PENSION - Grounds                              | \$43,413    | \$50,798    | \$7,385                 | 15%     |
| 01-60092-2220           | PENSION - Maintenance                          | \$24,889    | \$34,823    | \$9,934                 | 29%     |
| 01-60092-2230           | PENSION - Warehouse                            | \$18,209    | \$25,029    | \$6,820                 | 27%     |
| 01-60092-2240           | PENSION - Bus Operations                       | \$74,679    | \$100,968   | \$26,289                | 26%     |
| 01-60092-2250           | PENSION - Motor Pool                           | \$13,432    | \$19,487    | \$6,055                 | 31%     |
| 01-60092-2300           | PENSION - Parks & Recreations                  | \$11,921    | \$16,492    | \$4,571                 | 28%     |

**Roosevelt Island Operating Corporation**  
**Budget Variance Report**  
For the Nine Months Ending of December 31, 2019

|                                       |   | Actual      | Budget       | Favorable (Unfavorable) |         |
|---------------------------------------|---|-------------|--------------|-------------------------|---------|
|                                       |   |             |              | Variance                | Percent |
| 01-60092-2310                         | PENSION - Permits & Film                            | \$17,098    | \$23,750     | \$6,652                 | 28%     |
| 01-60092-3400                         | PENSION - Sportspark                                | \$32,839    | \$38,281     | \$5,442                 | 14%     |
| 01-60092-3500                         | PENSION - Youth Center                              | \$10,305    | \$93,441     | \$83,136                | 89%     |
| Total Pension                         |   | \$715,564   | \$1,108,480  | \$392,916               | 35%     |
| Other Employee Benefits               |   |             |              |                         |         |
| 01-60093-2210                         | FRINGE BENEFITS ANNUITY - Grounds                   | \$3,610     | \$4,264      | \$654                   | 15%     |
| 01-60094-2210                         | LEGAL SERVICES - Grounds                            | \$1,294     | \$1,363      | \$69                    | 5%      |
| 01-60094-2220                         | LEGAL SERVICES - Maintenance                        | \$875       | \$540        | (\$335)                 | -62%    |
| 01-60094-2240                         | LEGAL SERVICES - Bus Operations                     | \$2,575     | \$1,890      | (\$685)                 | -36%    |
| 01-60094-2250                         | LEGAL SERVICES - Motor Pool                         | \$620       | \$270        | (\$350)                 | -130%   |
| 01-60095-1000                         | OTHER POST EMPLOYMENT BENEFIT                       | \$0         | \$675,000    | \$675,000               | 100%    |
| 01-60096-1050                         | TERM LIFE/ LTD - Administrative Services            | \$182       | \$639        | \$457                   | 71%     |
| 01-60096-1100                         | TERM LIFE/ LTD - Executive                          | \$2,195     | \$3,117      | \$922                   | 30%     |
| 01-60096-1300                         | TERM LIFE/ LTD - Finance                            | \$2,487     | \$3,806      | \$1,319                 | 35%     |
| 01-60096-1400                         | TERM LIFE/ LTD - Human Resources                    | \$430       | \$878        | \$448                   | 51%     |
| 01-60096-1500                         | TERM LIFE/ LTD - Information Technology             | \$776       | \$1,295      | \$519                   | 40%     |
| 01-60096-1600                         | TERM LIFE/ LTD - Legal                              | \$860       | \$1,360      | \$500                   | 37%     |
| 01-60096-1800                         | TERM LIFE/ LTD - Community Relations                | \$773       | \$882        | \$109                   | 12%     |
| 01-60096-2050                         | TERM LIFE/ LTD - Capital Projects & Planning        | \$2,369     | \$3,131      | \$762                   | 24%     |
| 01-60096-2100                         | TERM LIFE/ LTD - Public Safety                      | \$12,354    | \$13,584     | \$1,230                 | 9%      |
| 01-60096-2210                         | TERM LIFE/ LTD - Grounds                            | \$57        | \$424        | \$367                   | 87%     |
| 01-60096-2220                         | TERM LIFE/ LTD - Maintenance                        | \$136       | \$380        | \$244                   | 64%     |
| 01-60096-2230                         | TERM LIFE/ LTD - Warehouse                          | \$754       | \$781        | \$27                    | 3%      |
| 01-60096-2240                         | TERM LIFE/ LTD - Bus Operations                     | \$769       | \$839        | \$70                    | 8%      |
| 01-60096-2250                         | TERM LIFE/ LTD - Motor Pool                         | \$352       | \$430        | \$78                    | 18%     |
| 01-60096-2300                         | TERM LIFE/ LTD - Parks & Recreations                | \$428       | \$458        | \$30                    | 7%      |
| 01-60096-2310                         | TERM LIFE/ LTD - Permits & Film                     | \$244       | \$759        | \$515                   | 68%     |
| 01-60096-3400                         | TERM LIFE/ LTD - Sportspark                         | \$1,286     | \$1,362      | \$76                    | 6%      |
| 01-60096-3500                         | TERM LIFE/ LTD - Youth Center                       | \$872       | \$4,606      | \$3,734                 | 81%     |
| 01-60098-2220                         | SCHOLARSHIP AND EDUCATION - Maintenance             | \$1,550     | \$675        | (\$875)                 | -130%   |
| 01-60098-2240                         | SCHOLARSHIP AND EDUCATION - Bus Operations          | \$3,825     | \$1,620      | (\$2,205)               | -136%   |
| 01-60098-2250                         | SCHOLARSHIP AND EDUCATION - Motor Pool              | \$1,025     | \$270        | (\$755)                 | -280%   |
| 01-60099-2220                         | SUPPLEMENTAL BENEFITS - Maintenance                 | \$3,607     | \$2,340      | (\$1,267)               | -54%    |
| 01-60099-2240                         | SUPPLEMENTAL BENEFITS - Bus Operations              | \$9,128     | \$8,190      | (\$938)                 | -11%    |
| 01-60099-2250                         | SUPPLEMENTAL BENEFITS - Motor Pool                  | \$2,470     | \$1,170      | (\$1,300)               | -111%   |
| Total Other Employee Benefits         |   | \$57,904    | \$736,323    | \$678,419               | 92%     |
| Total Personal Services (PS)          |   | \$9,582,967 | \$12,160,447 | \$2,577,480             | 21%     |
| Other Than Personal Services (OTPS) : |   |             |              |                         |         |
| Insurance                             |   |             |              |                         |         |
| 01-60200-1000                         | INSURANCE - General                                 | \$1,199,718 | \$1,343,250  | \$143,532               | 11%     |
| 01-60200-2900                         | INSURANCE - Tramway                                 | \$160,037   | \$138,749    | (\$21,288)              | -15%    |
| Total Insurance                       |   | \$1,359,755 | \$1,481,999  | \$122,244               | 8%      |
| Professional Services                 |   |             |              |                         |         |
| 01-60220-1000                         | PROFESSIONAL SERVICES - Administrative              | \$179,997   | \$0          | (\$179,997)             | 0%      |
| 01-60220-1050                         | PROFESSIONAL SERVICES - Administrative Services     | \$152,893   | \$242,249    | \$89,356                | 37%     |
| 01-60220-1300                         | PROFESSIONAL SERVICES - Finance                     | \$113,120   | \$45,000     | (\$68,120)              | -151%   |
| 01-60220-1400                         | PROFESSIONAL SERVICES - ADP Payroll                 | \$64,018    | \$71,249     | \$7,231                 | 10%     |
| 01-60220-1500                         | PROFESSIONAL SERVICES - Information Technology      | \$56,989    | \$22,500     | (\$34,489)              | -153%   |
| 01-60220-1700                         | PROFESSIONAL SERVICES - Marketing/ Advng/ PR        | \$0         | \$2,250      | \$2,250                 | 100%    |
| 01-60220-1800                         | PROFESSIONAL SERVICES - Community Relations         | \$37,275    | \$36,000     | (\$1,275)               | -4%     |
| 01-60220-2050                         | PROFESSIONAL SERVICES - Capital Projects & Planning | \$12,079    | \$0          | (\$12,079)              | 0%      |
| 01-60220-2100                         | PROFESSIONAL SERVICES - Public Safety               | \$180       | \$0          | (\$180)                 | 0%      |
| 01-60220-2220                         | PROFESSIONAL SERVICES - Maintenance                 | \$24,315    | \$149,999    | \$125,684               | 84%     |
| 01-60220-2800                         | PROFESSIONAL SERVICES - AVAC                        | \$0         | \$11,250     | \$11,250                | 100%    |
| 01-60220-2900                         | PROFESSIONAL SERVICES - Tramway                     | \$8,770     | \$56,250     | \$47,480                | 84%     |
| 01-60220-3400                         | PROFESSIONAL SERVICES - Sportspark                  | \$68,438    | \$39,001     | (\$29,437)              | -75%    |
| 01-60220-3500                         | PROFESSIONAL SERVICES - Youth Center                | \$33,120    | \$23,999     | (\$9,121)               | -38%    |
| 01-60220-5000                         | PROFESSIONAL SERVICES - PM Housing                  | \$0         | \$232,790    | \$232,790               | 100%    |
| Total Professional Services           |   | \$751,194   | \$932,537    | \$181,343               | 19%     |
| Marketing / Advertising               |   |             |              |                         |         |
| 01-60540-1000                         | MARKETING/ ADVERTISING - Administrative             | \$19,755    | \$4,500      | (\$15,255)              | -339%   |
| 01-60540-1800                         | MARKETING/ ADVERTISING - Community Relations        | \$411       | \$7,501      | \$7,090                 | 95%     |
| 01-60540-3500                         | MARKETING/ ADVERTISING - Youth Center               | \$618       | \$7,501      | \$6,883                 | 92%     |
| Total Marketing / Advertising         |   | \$20,784    | \$19,502     | (\$1,282)               | -7%     |
| Management Fees                       |   |             |              |                         |         |
| 01-60210-2900                         | MANAGEMENT FEES - Tramway                           | \$3,262,268 | \$3,167,249  | (\$95,019)              | -3%     |

**Roosevelt Island Operating Corporation**  
**Budget Variance Report**  
For the Nine Months Ending of December 31, 2019

|                                   |   | Actual      | Budget      | Favorable (Unfavorable) |         |
|-----------------------------------|---|-------------|-------------|-------------------------|---------|
|                                   |   |             |             | Variance                | Percent |
| 01-60210-6000                     | MANAGEMENT FEES - Motorgate                             | \$796,172   | \$684,000   | (\$112,172)             | -16%    |
| 01-60310-2900                     | FRANCHISE FEE - Tramway                                 | \$21,712    | \$0         | (\$21,712)              | 0%      |
| Total Management Fees             |   | \$4,080,151 | \$3,851,249 | (\$228,902)             | -6%     |
| Legal Services                    |   |             |             |                         |         |
| 01-60240-1600                     | LEGAL SERVICES - Legal General                          | \$84,955    | \$18,751    | (\$66,204)              | -353%   |
| 01-60241-1600                     | LEGAL SERVICES - Employment Matters                     | \$1,120     | \$56,250    | \$55,130                | 98%     |
| 01-60242-1600                     | LEGAL SERVICES - Commercial                             | \$0         | \$11,250    | \$11,250                | 100%    |
| 01-60243-1600                     | LEGAL SERVICES - Residential                            | (\$90,627)  | \$149,999   | \$240,626               | 160%    |
| 01-60244-1600                     | LEGAL SERVICES - Development/Residential                | \$41,182    | \$112,500   | \$71,318                | 63%     |
| 01-60246-1600                     | LEGAL SERVICES - LITIGATION/SETTLEMENT                  | \$0         | \$37,499    | \$37,499                | 100%    |
| Total Legal Services              |   | \$36,630    | \$386,249   | \$349,619               | 91%     |
| Telecommunications                |   |             |             |                         |         |
| 01-60400-1500                     | TELEPHONE   | \$32,359    | \$56,250    | \$23,891                | 42%     |
| 01-60401-1500                     | TELEPHONE - LONG DISTANCE                               | \$998       | \$1,125     | \$127                   | 11%     |
| 01-60402-1500                     | TELEPHONE - CELL  | \$28,773    | \$37,499    | \$8,726                 | 23%     |
| 01-60403-1500                     | MAINTENANCE - INTERNAL TELEPHONE SYSTEM HARDW/          | \$0         | \$2,624     | \$2,624                 | 100%    |
| 01-60404-1500                     | INTERNET SERVICE PROVIDER - DATA LINE                   | \$63,751    | \$90,000    | \$26,249                | 29%     |
| 01-60690-1500                     | WEB SITE HOSTING  | \$498       | \$0         | (\$498)                 | 0%      |
| Total Telecommunications          |   | \$126,379   | \$187,498   | \$61,119                | 33%     |
| Island Improvements/ Capital Plan |   |             |             |                         |         |
| 01-61081-5100                     | COMMERCIAL SPACE RENT - Eastwood                        | \$234,779   | \$289,846   | \$55,067                | 19%     |
| 01-61081-5200                     | COMMERCIAL SPACE RENT                                   | \$62,586    | \$63,000    | \$414                   | 1%      |
| 01-61081-5600                     | COMMERCIAL SPACE RENT                                   | \$3,046     | \$21,749    | \$18,703                | 86%     |
| Total Island Improvements         |   | \$300,411   | \$374,595   | \$74,184                | 20%     |
| Repairs & Maintenance             |   |             |             |                         |         |
| 01-60407-5000                     | REPAIR & MAINT PARKING METER - PM: Housing              | \$8,653     | \$11,250    | \$2,597                 | 23%     |
| 01-60408-3000                     | REPAIRS & MAINT POTHOLES/LINE STRIPING - RI Locations 1 | \$67,762    | \$0         | (\$67,762)              | 0%      |
| 01-60409-3000                     | REPAIRS & MAINT Z-BRICK - RI Locations Points           | \$27,755    | \$0         | (\$27,755)              | 0%      |
| 01-60410-2240                     | REPAIRS & MAINT SEWERS - Bus Operations                 | \$0         | \$751       | \$751                   | 100%    |
| 01-60410-2900                     | REPAIRS & MAINT SEWERS - Tramway                        | \$0         | \$751       | \$751                   | 100%    |
| 01-60410-3000                     | REPAIRS & MAINT SEWERS - RI Locations Points            | \$0         | \$3,749     | \$3,749                 | 100%    |
| 01-60410-3400                     | REPAIRS & MAINT SEWERS - Sportspark                     | \$0         | \$2,624     | \$2,624                 | 100%    |
| 01-60411-2220                     | REPAIR & MAINT ISLAND FIXTURES - Maintenance            | \$5,228     | \$0         | (\$5,228)               | 0%      |
| 01-60412-0000                     | REPAIRS & MAINT BUILDING - General                      | \$2,755     | \$30,001    | \$27,246                | 91%     |
| 01-60412-1000                     | REPAIRS & MAINT BUILDING - Administrative               | \$2,639     | \$5,625     | \$2,986                 | 53%     |
| 01-60412-2100                     | REPAIRS & MAINT BUILDING - Public Safety                | \$1,741     | \$2,250     | \$509                   | 23%     |
| 01-60412-2220                     | REPAIRS & MAINT BUILDING - Maintenance                  | \$1,671     | \$0         | (\$1,671)               | 0%      |
| 01-60412-2240                     | REPAIRS & MAINT BUILDING - Bus Operations               | \$0         | \$751       | \$751                   | 100%    |
| 01-60412-2800                     | REPAIRS & MAINT BUILDING - AVAC                         | \$6,750     | \$3,749     | (\$3,001)               | -80%    |
| 01-60412-2900                     | REPAIRS & MAINT BUILDING - Tramway                      | \$1,394     | \$751       | (\$643)                 | -86%    |
| 01-60412-3000                     | REPAIRS & MAINT BUILDING - RI Locations Points          | \$19,802    | \$45,000    | \$25,198                | 56%     |
| 01-60412-3400                     | REPAIRS & MAINT BUILDING - Sportspark                   | \$0         | \$3,749     | \$3,749                 | 100%    |
| 01-60412-6000                     | REPAIRS & MAINT BUILDING - Motorgate                    | \$72        | \$7,501     | \$7,429                 | 99%     |
| 01-60413-2050                     | REPAIR & MAINT ELEVATORS - Capital Projects & Planning  | \$23,090    | \$0         | (\$23,090)              | 0%      |
| 01-60413-2220                     | REPAIR & MAINT ELEVATORS - Maintenance                  | \$2,885     | \$48,749    | \$45,864                | 94%     |
| 01-60414-1000                     | REPAIRS & MAINT OTHER - Administrative                  | \$0         | \$751       | \$751                   | 100%    |
| 01-60414-2210                     | REPAIRS & MAINT OTHER - Grounds                         | \$4,930     | \$0         | (\$4,930)               | 0%      |
| 01-60414-2220                     | REPAIRS & MAINT OTHER - Maintenance                     | \$63,009    | \$474,376   | \$411,367               | 87%     |
| 01-60414-2240                     | REPAIRS & MAINT OTHER - Bus Operations                  | \$0         | \$751       | \$751                   | 100%    |
| 01-60414-3000                     | REPAIRS & MAINT OTHER - RI Locations Points             | \$9,891     | \$1,499     | (\$8,392)               | -560%   |
| 01-60414-3400                     | REPAIRS & MAINT OTHER - Sportspark                      | \$690       | \$751       | \$61                    | 8%      |
| 01-60415-2220                     | REPAIR & MAINT HVAC - Maintenance                       | \$54,167    | \$187,501   | \$133,334               | 71%     |
| 01-60416-2220                     | REPAIR & MAINT BMS - Maintenance                        | \$0         | \$75,001    | \$75,001                | 100%    |
| 01-60417-2220                     | REPAIR & MAINT ELECTRICAL - Maintenance                 | \$64,528    | \$149,999   | \$85,471                | 57%     |
| 01-60418-2220                     | REPAIR & MAINT GENERATOR/ - Maintenance                 | \$5,300     | \$22,500    | \$17,200                | 76%     |
| 01-60419-2220                     | REPAIR & MAINT PLUMBING - Maintenance                   | \$99,871    | \$149,999   | \$50,128                | 33%     |
| 01-60421-2220                     | REPAIR & MAINT ELEV/ESCAL - Maintenance                 | \$0         | \$11,250    | \$11,250                | 100%    |
| 01-60422-2220                     | REPAIR & MAINT SPRINKLER/ - Maintenance                 | \$773       | \$75,001    | \$74,228                | 99%     |
| 01-60423-2220                     | REPAIR & MAINT FIRE ALARM - Maintenance                 | \$14,160    | \$75,001    | \$60,841                | 81%     |
| 01-60424-2220                     | REPAIR & MAINT FIRE EXTIN - Maintenance                 | \$5,066     | \$7,501     | \$2,435                 | 32%     |
| 01-60425-2220                     | REPAIR & MAINT PREVENTION - Maintenance                 | \$0         | \$7,501     | \$7,501                 | 100%    |
| Total Repairs & Maintenance       |   | \$494,582   | \$1,406,633 | \$912,051               | 65%     |
| Repairs & Maintenance Equipment   |   |             |             |                         |         |
| 01-60440-1000                     | REPAIRS & MAINT EQUIP - Administrative                  | \$0         | \$751       | \$751                   | 100%    |
| 01-60440-1500                     | REPAIRS & MAINT EQUIPMENT - Information Technology      | \$0         | \$2,250     | \$2,250                 | 100%    |
| 01-60440-2100                     | REPAIRS & MAINT EQUIPMENT - Public Safety               | \$4,215     | \$1,125     | (\$3,090)               | -275%   |

**Roosevelt Island Operating Corporation**  
**Budget Variance Report**  
For the Nine Months Ending of December 31, 2019

|                                       |   | Actual    | Budget    | Favorable (Unfavorable) |         |
|---------------------------------------|---|-----------|-----------|-------------------------|---------|
|                                       |   |           |           | Variance                | Percent |
| 01-60440-2210                         | REPAIRS & MAINT EQUIP -Grounds                      | \$2,330   | \$3,825   | \$1,495                 | 39%     |
| 01-60440-2220                         | REPAIRS & MAINT EQUIPMENT - Maintenance             | \$1,044   | \$3,749   | \$2,705                 | 72%     |
| 01-60440-2240                         | REPAIRS & MAINT EQUIP - Bus Operations              | \$14,013  | \$10,125  | (\$3,888)               | -38%    |
| 01-60440-2250                         | REPAIRS & MAINT EQUIPMENT - Motor Pool              | \$0       | \$374     | \$374                   | 100%    |
| 01-60440-2800                         | REPAIRS & MAINT EQUIPMENT - AVAC                    | \$2,921   | \$18,751  | \$15,830                | 84%     |
| 01-60440-2900                         | REPAIRS & MAINT EQUIPMENT - Tramway                 | \$0       | \$751     | \$751                   | 100%    |
| Total Repairs & Maintenance Equipment |   | \$24,523  | \$41,701  | \$17,178                | 41%     |
| Other Repairs & Maintenance           |   |           |           |                         |         |
| 01-60490-2210                         | TREES, SHRUBS & SOD- Grounds                        | \$287,724 | \$187,501 | (\$100,223)             | -53%    |
| 01-60620-2210                         | SNOW REMOVAL - Grounds                              | \$0       | \$2,000   | \$2,000                 | 100%    |
| Total Other Repairs & Maintenance     |   | \$287,724 | \$189,501 | (\$98,223)              | -52%    |
| Vehicles Gas                          |   |           |           |                         |         |
| 01-60450-1050                         | VEHICLES GAS - Administrative Services              | \$183     | \$374     | \$191                   | 51%     |
| 01-60450-2100                         | VEHICLES GAS - Public Safety                        | \$12,244  | \$3,749   | (\$8,495)               | -227%   |
| 01-60450-2210                         | VEHICLES GAS - Grounds                              | \$6,110   | \$7,501   | \$1,391                 | 19%     |
| 01-60450-2220                         | VEHICLES GAS - Maintenance                          | \$2,942   | \$3,001   | \$59                    | 2%      |
| 01-60450-2240                         | VEHICLES GAS - Bus Operations                       | \$75,457  | \$82,499  | \$7,042                 | 9%      |
| 01-60450-3400                         | VEHICLES GAS - Sportspark                           | \$463     | \$374     | (\$89)                  | -24%    |
| Total Vehicles Gas                    |   | \$97,398  | \$97,498  | \$100                   | 0%      |
| Vehicles Repair & Maintenance         |   |           |           |                         |         |
| 01-60500-1000                         | VEHICLE REPAIR & MAINT - Administrative             | \$0       | \$751     | \$751                   | 100%    |
| 01-60500-1050                         | VEHICLE REPAIRS & MAINT - Administrative Services   | \$0       | \$751     | \$751                   | 100%    |
| 01-60500-2100                         | VEHICLE REPAIR & MAINT- Public Safety               | \$4,924   | \$3,749   | (\$1,175)               | -31%    |
| 01-60500-2210                         | VEHICLE REPAIR & MAINT- Grounds                     | \$0       | \$2,250   | \$2,250                 | 100%    |
| 01-60500-2220                         | VEHICLE REPAIRS & MAINT. - Maintenance              | \$0       | \$1,876   | \$1,876                 | 100%    |
| 01-60500-2240                         | VEHICLE REPAIR & MAINT- Bus Operations              | \$6,094   | \$52,501  | \$46,407                | 88%     |
| 01-60500-2250                         | VEHICLE REPAIRS & MAINT - Motor Pool                | \$9,004   | \$18,747  | \$9,743                 | 52%     |
| 01-60500-3400                         | VEHICLE REPAIRS & MAINT - Sportspark                | \$200     | \$751     | \$551                   | 73%     |
| Total Vehicles Repair & Maintenance   |   | \$20,222  | \$81,376  | \$61,154                | 75%     |
| Vehicles Parts                        |   |           |           |                         |         |
| 01-60640-2100                         | VEHICLES PARTS - Public Safety                      | \$1,823   | \$1,125   | (\$698)                 | -62%    |
| 01-60640-2210                         | VEHICLES PARTS - Grounds                            | \$3,015   | \$1,876   | (\$1,139)               | -61%    |
| 01-60640-2220                         | VEHICLES PARTS - Maintenance                        | \$1,020   | \$0       | (\$1,020)               | 0%      |
| 01-60640-2240                         | VEHICLES PARTS - Bus Operations                     | \$1,336   | \$5,625   | \$4,289                 | 76%     |
| 01-60640-2250                         | VEHICLES PARTS - Motor Pool                         | \$349     | \$6,750   | \$6,401                 | 95%     |
| 01-60640-3400                         | VEHICLES PARTS - Sportspark                         | \$0       | \$751     | \$751                   | 100%    |
| Total Vehicles Parts                  |   | \$7,544   | \$16,127  | \$8,583                 | 53%     |
| Equipment Lease                       |   |           |           |                         |         |
| 01-60300-1000                         | LEASED EQUIPMENT - General                          | \$9,567   | \$9,000   | (\$567)                 | -6%     |
| 01-60300-2210                         | LEASED EQUIPMENT - Grounds                          | \$0       | \$374     | \$374                   | 100%    |
| 01-60300-2220                         | LEASED EQUIPMENT - Maintenance                      | \$6,422   | \$7,501   | \$1,079                 | 14%     |
| 01-60300-2230                         | LEASED EQUIPMENT - Warehouse                        | \$1,123   | \$0       | (\$1,123)               | 0%      |
| 01-60300-2240                         | LEASED EQUIPMENT - Bus Operations                   | \$853     | \$1,125   | \$272                   | 24%     |
| 01-60300-2900                         | LEASED EQUIPMENT - Tramway                          | \$0       | \$3,749   | \$3,749                 | 100%    |
| 01-60300-3400                         | LEASED EQUIPMENT - Sportspark                       | \$60,375  | \$751     | (\$59,624)              | -7939%  |
| 01-60300-3500                         | LEASED EQUIPMENT - Youth Center                     | \$699     | \$0       | (\$699)                 | 0%      |
| Total Equipment Lease                 |   | \$79,039  | \$22,500  | (\$56,539)              | -251%   |
| Office Equipment Purchase             |   |           |           |                         |         |
| 01-60470-0000                         | OFFICE EQUIP PURCHASE - General                     | \$0       | \$1,876   | \$1,876                 | 100%    |
| 01-60470-1000                         | OFFICE EQUIP PURCHASE - Administrative              | \$0       | \$1,499   | \$1,499                 | 100%    |
| 01-60470-1500                         | OFFICE EQUIP PURCH - Information Technology         | \$2,538   | \$7,501   | \$4,963                 | 66%     |
| 01-60470-2050                         | OFFICE EQUIP PURCHASE - Capital Projects & Planning | \$2,087   | \$751     | (\$1,336)               | -178%   |
| 01-60470-2100                         | OFFICE EQUIP PURCH - Public Safety                  | \$655     | \$751     | \$96                    | 13%     |
| 01-60470-2250                         | OFFICE EQUIP PURCHASE - Motor Pool                  | \$0       | \$751     | \$751                   | 100%    |
| 01-60470-3400                         | OFFICE EQUIP PURCHASE - Sportspark                  | \$0       | \$3,749   | \$3,749                 | 100%    |
| Total Office Equipment Purchase       |   | \$5,280   | \$16,878  | \$11,598                | 69%     |
| Equipment Purchases                   |   |           |           |                         |         |
| 01-60510-1000                         | EQUIPMENT PURCHASE - Administrative                 | \$469     | \$0       | (\$469)                 | 0%      |
| 01-60510-1050                         | EQUIPMENT PURCHASE - Administrative Services        | \$0       | \$751     | \$751                   | 100%    |
| 01-60510-1500                         | EQUIPMENT PURCHASE - Information Technology         | \$1,414   | \$0       | (\$1,414)               | 0%      |
| 01-60510-1800                         | EQUIPMENT PURCHASE - Community Relations            | \$1,010   | \$0       | (\$1,010)               | 0%      |
| 01-60510-2100                         | EQUIPMENT PURCHASE - Public Safety                  | \$7,118   | \$5,999   | (\$1,119)               | -19%    |
| 01-60510-2210                         | EQUIPMENT PURCHASE - Grounds                        | \$5,618   | \$3,749   | (\$1,869)               | -50%    |
| 01-60510-2220                         | EQUIPMENT PURCHASE - Maintenance                    | \$8,301   | \$7,501   | (\$800)                 | -11%    |

**Roosevelt Island Operating Corporation**  
**Budget Variance Report**  
For the Nine Months Ending of December 31, 2019

|                                 |   | Actual    | Budget    | Favorable (Unfavorable) |         |
|---------------------------------|---|-----------|-----------|-------------------------|---------|
|                                 |   |           |           | Variance                | Percent |
| 01-60510-2230                   | EQUIPMENT PURCHASE - Warehouse            | \$306     | \$0       | (\$306)                 | 0%      |
| 01-60510-2240                   | EQUIPMENT PURCHASE- Bus Operations        | \$0       | \$1,125   | \$1,125                 | 100%    |
| 01-60510-2800                   | EQUIPMENT PURCHASE - AVAC                 | \$2,513   | \$0       | (\$2,513)               | 0%      |
| 01-60510-2900                   | EQUIPMENT PURCHASE - Tramway              | \$3,823   | \$0       | (\$3,823)               | 0%      |
| 01-60510-3400                   | EQUIPMENT PURCHASE - Sportspark           | \$2,253   | \$12,001  | \$9,748                 | 81%     |
| Total Equipment Purchases       |   | \$32,827  | \$31,126  | (\$1,701)               | -5%     |
| Other Equipment Purchases       |   |           |           |                         |         |
| 01-60660-1500                   | COMPUTER PURCHASE SOFTWARE                | \$19,601  | \$22,500  | \$2,899                 | 13%     |
| 01-60660-2220                   | COMPUTER PURCHASE SOFTWARE - Maintenance  | \$0       | \$11,250  | \$11,250                | 100%    |
| 01-60780-1500                   | COMPUTER PURCHASES                        | \$0       | \$751     | \$751                   | 100%    |
| Total Other Equipment Purchases |   | \$19,601  | \$34,501  | \$14,900                | 43%     |
| Exterminator                    |   |           |           |                         |         |
| 01-60250-1000                   | EXTERMINATOR - Administrative             | \$1,104   | \$1,876   | \$772                   | 41%     |
| 01-60250-2100                   | EXTERMINATOR - Public Safety              | \$8,745   | \$1,125   | (\$7,620)               | -677%   |
| 01-60250-2210                   | EXTERMINATOR - Grounds                    | \$350     | \$1,502   | \$1,152                 | 77%     |
| 01-60250-2220                   | EXTERMINATOR - Maintenance                | \$498     | \$3,749   | \$3,252                 | 87%     |
| 01-60250-2230                   | EXTERMINATOR - Warehouse                  | \$1,055   | \$0       | (\$1,055)               | 0%      |
| 01-60250-2240                   | EXTERMINATOR - Bus Operations             | \$1,065   | \$751     | (\$314)                 | -42%    |
| 01-60250-2250                   | EXTERMINATOR - Motor Pool                 | \$0       | \$751     | \$751                   | 100%    |
| 01-60250-2900                   | EXTERMINATOR - Tramway                    | \$765     | \$751     | (\$14)                  | -2%     |
| 01-60250-3000                   | EXTERMINATOR - RI Locations Points        | \$3,486   | \$0       | (\$3,486)               | 0%      |
| 01-60250-3400                   | EXTERMINATOR - Sportspark                 | \$2,623   | \$751     | (\$1,872)               | -249%   |
| Total Exterminator              |   | \$19,690  | \$11,256  | (\$8,434)               | -75%    |
| Uniforms                        |   |           |           |                         |         |
| 01-60290-1000                   | UNIFORMS - Administrative                 | \$583     | \$2,250   | \$1,667                 | 74%     |
| 01-60290-2050                   | UNIFORMS - Capital Projects & Planning    | \$242     | \$1,499   | \$1,257                 | 84%     |
| 01-60290-2100                   | UNIFORMS - Public Safety                  | \$13,040  | \$18,751  | \$5,711                 | 30%     |
| 01-60290-2210                   | UNIFORMS - Grounds                        | \$6,026   | \$2,624   | (\$3,402)               | -130%   |
| 01-60290-2220                   | UNIFORMS - Maintenance                    | \$3,203   | \$3,001   | (\$202)                 | -7%     |
| 01-60290-2230                   | UNIFORMS - Warehouse                      | \$96      | \$0       | (\$96)                  | 0%      |
| 01-60290-2240                   | UNIFORMS - Bus Operations                 | \$1,216   | \$5,625   | \$4,409                 | 78%     |
| 01-60290-2250                   | UNIFORMS - Motor Pool                     | \$0       | \$374     | \$374                   | 100%    |
| 01-60290-3400                   | UNIFORMS - Sportspark                     | \$3,737   | \$976     | (\$2,761)               | -283%   |
| 01-60290-3500                   | UNIFORMS - Youth Center                   | \$3,898   | \$9,000   | \$5,102                 | 57%     |
| 01-60291-1000                   | UNIFORMS CLEANING - Administrative        | \$482     | \$374     | (\$108)                 | -29%    |
| 01-60291-2100                   | UNIFORMS CLEANING - Public Safety         | \$14,226  | \$5,999   | (\$8,227)               | -137%   |
| 01-60291-2200                   | UNIFORMS CLEANING - Island Operations     | \$592     | \$0       | (\$592)                 | 0%      |
| 01-60291-2210                   | UNIFORMS CLEANING - Grounds               | \$4,868   | \$6,376   | \$1,508                 | 24%     |
| 01-60291-2220                   | UNIFORMS CLEANING - Maintenance           | \$1,563   | \$3,375   | \$1,812                 | 54%     |
| 01-60291-2230                   | UNIFORMS CLEANING - Warehouse             | \$76      | \$0       | (\$76)                  | 0%      |
| 01-60291-2240                   | UNIFORMS CLEANING - Bus Operations        | \$419     | \$1,499   | \$1,080                 | 72%     |
| 01-60291-2250                   | UNIFORMS CLEANING - Motor Pool            | \$68      | \$374     | \$306                   | 82%     |
| 01-60291-3400                   | UNIFORMS CLEANING - Sportspark            | \$133     | \$374     | \$241                   | 64%     |
| 01-60291-3500                   | UNIFORMS CLEANING - Youth Center          | \$132     | \$0       | (\$132)                 | 0%      |
| Total Uniforms                  |   | \$54,599  | \$62,471  | \$7,872                 | 13%     |
| Light, Power, Heat              |   |           |           |                         |         |
| 01-60320-1000                   | LIGHT, POWER, HEAT - Admin                | \$20,357  | \$22,500  | \$2,143                 | 10%     |
| 01-60320-2100                   | LIGHT, POWER, HEAT - Public Safety        | \$13,756  | \$14,999  | \$1,243                 | 8%      |
| 01-60320-2230                   | LIGHT, POWER, HEAT - Warehouse            | \$6,410   | \$0       | (\$6,410)               | 0%      |
| 01-60320-2240                   | LIGHT, POWER, HEAT - Bus Operations       | \$21,141  | \$59,999  | \$38,858                | 65%     |
| 01-60320-2800                   | LIGHT, POWER, HEAT - AVAC                 | \$7,059   | \$18,751  | \$11,692                | 62%     |
| 01-60320-2900                   | LIGHT, POWER, HEAT - Tramway              | \$118,824 | \$120,001 | \$1,177                 | 1%      |
| 01-60320-3000                   | LIGHT, POWER, HEAT - RI Locations Points  | \$123,786 | \$153,751 | \$29,965                | 19%     |
| 01-60320-3400                   | LIGHT, POWER, HEAT - Sportspark           | \$110,976 | \$127,499 | \$16,523                | 13%     |
| 01-60320-6000                   | LIGHT, POWER, HEAT - Motorgate            | \$32,280  | \$33,750  | \$1,470                 | 4%      |
| Total Light, Power, Heat        |   | \$454,589 | \$551,250 | \$96,661                | 18%     |
| Water & Sewer                   |   |           |           |                         |         |
| 01-60322-2200                   | WATER & SEWER - Island Operations         | \$1,312   | \$0       | (\$1,312)               | 0%      |
| 01-60322-2220                   | WATER & SEWER - Maintenance               | \$7,974   | \$14,999  | \$7,025                 | 47%     |
| 01-60322-2900                   | WATER & SEWER - Tramway                   | \$7,371   | \$2,624   | (\$4,747)               | -181%   |
| 01-60322-3400                   | WATER & SEWER - Sportspark                | \$6,430   | \$11,250  | \$4,820                 | 43%     |
| Total Water & Sewer             |   | \$23,087  | \$28,873  | \$5,786                 | 20%     |
| Office Supplies                 |   |           |           |                         |         |
| 01-60420-1000                   | OFFICE SUPPLIES - Administrative          | \$15,784  | \$14,999  | (\$785)                 | -5%     |
| 01-60420-1050                   | OFFICE SUPPLIES - Administrative Services | \$239     | \$0       | (\$239)                 | 0%      |

**Roosevelt Island Operating Corporation**  
**Budget Variance Report**  
For the Nine Months Ending of December 31, 2019

|                                      |   | Actual    | Budget    | Favorable (Unfavorable) |         |
|--------------------------------------|---|-----------|-----------|-------------------------|---------|
|                                      |   |           |           | Variance                | Percent |
| 01-60420-1500                        | OFFICE SUPPLIES - Information Technology                | \$550     | \$1,499   | \$949                   | 63%     |
| 01-60420-1800                        | OFFICE SUPPLIES - Community Relations                   | \$1,361   | \$0       | (\$1,361)               | 0%      |
| 01-60420-2050                        | OFFICE SUPPLIES - Capital Projects & Planning           | \$0       | \$751     | \$751                   | 100%    |
| 01-60420-2100                        | OFFICE SUPPLIES - Public Safety                         | \$2,637   | \$4,500   | \$1,863                 | 41%     |
| 01-60420-2220                        | OFFICE SUPPLIES - Maintenance                           | \$0       | \$374     | \$374                   | 100%    |
| 01-60420-2230                        | OFFICE SUPPLIES - Warehouse                             | \$41      | \$0       | (\$41)                  | 0%      |
| 01-60420-2240                        | OFFICE SUPPLIES - Bus Operations                        | \$750     | \$751     | \$1                     | 0%      |
| 01-60420-3400                        | OFFICE SUPPLIES - Sportspark                            | \$1,313   | \$1,125   | (\$188)                 | -17%    |
| 01-60420-3500                        | OFFICE SUPPLIES - Youth Center                          | \$1,265   | \$0       | (\$1,265)               | 0%      |
| Total Office Supplies                |   | \$23,940  | \$23,999  | \$59                    | 0%      |
| <b>Parts &amp; Supplies</b>          |   |           |           |                         |         |
| 01-60430-0000                        | PARTS & SUPPLIES - General                              | \$68      | \$0       | (\$68)                  | 0%      |
| 01-60430-1000                        | PARTS & SUPPLIES - Administrative                       | \$2,213   | \$2,624   | \$411                   | 16%     |
| 01-60430-1500                        | PARTS & SUPPLIES - Information Technology               | \$4,693   | \$4,874   | \$181                   | 4%      |
| 01-60430-1514                        | PARTS & SUPPLIES - Access Control                       | \$1,982   | \$751     | (\$1,231)               | -164%   |
| 01-60430-1800                        | PARTS & SUPPLIES - Community Relations                  | \$1,068   | \$0       | (\$1,068)               | 0%      |
| 01-60430-2050                        | PARTS & SUPPLIES - Capital Projects & Planning          | \$0       | \$1,125   | \$1,125                 | 100%    |
| 01-60430-2100                        | PARTS & SUPPLIES - Public Safety                        | \$9,910   | \$3,749   | (\$6,161)               | -164%   |
| 01-60430-2200                        | PARTS & SUPPLIES - Island Operations                    | \$848     | \$0       | (\$848)                 | 0%      |
| 01-60430-2210                        | PARTS & SUPPLIES - Grounds                              | \$33,220  | \$15,674  | (\$17,546)              | -112%   |
| 01-60430-2220                        | PARTS & SUPPLIES - Maintenance                          | \$24,091  | \$75,001  | \$50,910                | 68%     |
| 01-60430-2230                        | PARTS & SUPPLIES - Warehouse                            | \$11,605  | \$0       | (\$11,605)              | 0%      |
| 01-60430-2240                        | PARTS & SUPPLIES - Bus Operations                       | \$17,767  | \$2,250   | (\$15,517)              | -690%   |
| 01-60430-2250                        | PARTS & SUPPLIES - Motor Pool                           | \$4,838   | \$374     | (\$4,464)               | -1194%  |
| 01-60430-2800                        | PARTS & SUPPLIES - AVAC                                 | \$30,804  | \$18,751  | (\$12,053)              | -64%    |
| 01-60430-2900                        | PARTS & SUPPLIES - Tramway                              | \$223     | \$751     | \$528                   | 70%     |
| 01-60430-3000                        | PARTS & SUPPLIES - RI Locations Points                  | \$1,404   | \$1,499   | \$95                    | 6%      |
| 01-60430-3400                        | PARTS & SUPPLIES - Sportspark                           | \$26,132  | \$33,750  | \$7,618                 | 23%     |
| 01-60430-3500                        | PARTS & SUPPLIES - Youth Center                         | \$3,809   | \$0       | (\$3,809)               | 0%      |
| 01-60430-6000                        | PARTS & SUPPLIES - Motorgate                            | \$9,856   | \$751     | (\$9,105)               | -1212%  |
| Total Parts & Supplies               |   | \$184,532 | \$161,924 | (\$22,608)              | -14%    |
| <b>Service Maintenance Agreement</b> |   |           |           |                         |         |
| 01-60750-0000                        | SERVICE MAINTENANCE AGREE - General                     | \$0       | \$751     | \$751                   | 100%    |
| 01-60750-1500                        | SERVICE MAINTENANCE AGREEMENT- IT                       | \$27,882  | \$51,359  | \$23,477                | 46%     |
| 01-60750-1514                        | SERVICE MAINTENANCE AGREE - Access Control              | \$0       | \$3,749   | \$3,749                 | 100%    |
| 01-60750-1800                        | SERVICE MAINTENANCE AGREE - Community Relations         | \$0       | \$15,750  | \$15,750                | 100%    |
| 01-60750-2050                        | SERVICE MAINTENANCE AGREE - Capital Projects & Planning | \$2,994   | \$1,575   | (\$1,419)               | -90%    |
| 01-60750-2100                        | SERVICE MAINTENANCE AGREE - Public Safety               | \$419     | \$751     | \$332                   | 44%     |
| 01-60750-2240                        | SERVICE MAINTENANCE AGREE - Bus Operations              | \$0       | \$12,001  | \$12,001                | 100%    |
| 01-60750-2250                        | SERVICE MAINTENANCE AGREE - Motor Pool                  | \$1,755   | \$751     | (\$1,004)               | -134%   |
| 01-60750-2900                        | SERVICE MAINTENANCE AGREE - Tramway                     | \$34,428  | \$2,250   | (\$32,178)              | -1430%  |
| 01-60750-3000                        | SERVICE MAINTENANCE AGREE - RI Locations Points         | \$6,278   | \$11,250  | \$4,972                 | 44%     |
| 01-60750-3400                        | SERVICE MAINTENANCE AGREE - Sportspark                  | \$1,584   | \$3,749   | \$2,165                 | 58%     |
| Total Service Maintenance Agreement  |   | \$75,340  | \$103,936 | \$28,596                | 28%     |
| <b>Employee Travel &amp; Meal</b>    |   |           |           |                         |         |
| 01-60520-1000                        | EMPL TRV & MEAL - Administrative                        | \$90      | \$1,125   | \$1,035                 | 92%     |
| 01-60520-1100                        | EMPL TRV & MEAL- Executive                              | \$0       | \$374     | \$374                   | 100%    |
| 01-60520-1300                        | EMPL TRV & MEAL- Finance                                | \$597     | \$2,250   | \$1,653                 | 73%     |
| 01-60520-1400                        | EMPL TRV & MEAL- Human Resources                        | \$307     | \$187     | (\$120)                 | -64%    |
| 01-60520-1500                        | EMPL TRV & MEAL- Information Technology                 | \$0       | \$751     | \$751                   | 100%    |
| 01-60520-1600                        | EMPL TRV & MEAL- Legal                                  | \$230     | \$225     | (\$5)                   | -2%     |
| 01-60520-2050                        | EMPL TRV & MEAL- Capital Projects & Planning            | \$0       | \$1,499   | \$1,499                 | 100%    |
| 01-60520-2100                        | EMPL TRV & MEAL- Public Safety                          | \$90      | \$1,125   | \$1,035                 | 92%     |
| 01-60520-2210                        | EMPL TRV & MEAL- Grounds                                | \$0       | \$450     | \$450                   | 100%    |
| 01-60520-2220                        | EMPL TRV & MEAL- Maintenance                            | \$0       | \$374     | \$374                   | 100%    |
| 01-60520-2240                        | EMPL TRV & MEAL- Bus Operations                         | \$200     | \$1,125   | \$925                   | 82%     |
| 01-60520-3400                        | EMPL TRV & MEAL - Sportspark                            | \$0       | \$374     | \$374                   | 100%    |
| 01-60520-3500                        | EMPL TRV & MEAL - Youth Center                          | \$2,937   | \$0       | (\$2,937)               | 0%      |
| Total Employee Travel & Meal         |   | \$4,450   | \$9,859   | \$5,409                 | 55%     |
| <b>Employee Training</b>             |   |           |           |                         |         |
| 01-60530-1400                        | EMPLOYEE TRAINING - Human Resources                     | \$24,122  | \$77,701  | \$53,579                | 69%     |
| 01-60530-2050                        | EMPLOYEE TRAINING - Capital Projects & Planning         | \$2,800   | \$0       | (\$2,800)               | 0%      |
| 01-60530-2210                        | EMPLOYEE TRAINING - Grounds                             | \$1,100   | \$1,876   | \$776                   | 41%     |
| 01-60530-2220                        | EMPLOYEE TRAINING - Maintenance                         | \$229     | \$7,501   | \$7,273                 | 97%     |
| 01-60530-2240                        | EMPLOYEE TRAINING - Bus Operations                      | \$41      | \$0       | (\$41)                  | 0%      |
| 01-60530-3400                        | EMPLOYEE TRAINING - Sportspark                          | \$400     | \$0       | (\$400)                 | 0%      |
| Total Employee Training              |   | \$28,691  | \$87,078  | \$58,387                | 67%     |

**Roosevelt Island Operating Corporation**  
**Budget Variance Report**  
For the Nine Months Ending of December 31, 2019

|  |  | Actual              | Budget               | Favorable (Unfavorable) |             |
|--|--|---------------------|----------------------|-------------------------|-------------|
|  |  |                     |                      | Variance                | Percent     |
| <b>Shipping</b>                                  |  |                     |                      |                         |             |
| 01-60550-1000                                    | POSTAGE - Administrative                             | \$3,374             | \$4,500              | \$1,126                 | 25%         |
| 01-60550-1050                                    | POSTAGE - Administrative Services                    | \$85                | \$0                  | (\$85)                  | 0%          |
| 01-60550-2100                                    | POSTAGE - Public Safety                              | \$0                 | \$72                 | \$72                    | 100%        |
| 01-60551-1050                                    | SHIPPING - Administrative Services                   | \$39                | \$374                | \$335                   | 89%         |
| 01-60551-1500                                    | SHIPPING - Information Technology                    | \$30                | \$76                 | \$47                    | 61%         |
| 01-60551-1800                                    | SHIPPING - Community Relations                       | \$30                | \$0                  | (\$30)                  | 0%          |
| 01-60551-2050                                    | SHIPPING - Capital Projects & Planning               | \$82                | \$149                | \$67                    | 45%         |
| 01-60551-2100                                    | SHIPPING - Public Safety                             | \$965               | \$900                | (\$65)                  | -7%         |
| 01-60551-2210                                    | SHIPPING - Grounds                                   | \$608               | \$374                | (\$234)                 | -63%        |
| 01-60551-2220                                    | SHIPPING - Maintenance                               | \$548               | \$2,250              | \$1,702                 | 76%         |
| 01-60551-2230                                    | SHIPPING - Warehouse                                 | \$2,161             | \$0                  | (\$2,161)               | 0%          |
| 01-60551-2240                                    | SHIPPING - Bus Operations                            | \$175               | \$2,250              | \$2,075                 | 92%         |
| 01-60551-2250                                    | SHIPPING - Motor Pool                                | \$25                | \$374                | \$349                   | 93%         |
| 01-60551-2800                                    | SHIPPING - AVAC                                      | \$1,686             | \$374                | (\$1,312)               | -351%       |
| 01-60551-3400                                    | SHIPPING - Sportspark                                | \$441               | \$1,125              | \$684                   | 61%         |
| 01-60552-1000                                    | UPS SHIPPING - Administrative                        | \$677               | \$1,125              | \$448                   | 40%         |
| 01-60552-1500                                    | UPS SHIPPING - Information Technology                | \$0                 | \$261                | \$261                   | 100%        |
| <b>Total Shipping</b>                            |  | <b>\$10,929</b>     | <b>\$14,204</b>      | <b>\$3,276</b>          | <b>23%</b>  |
| <b>Subscriptions / Membership</b>                |  |                     |                      |                         |             |
| 01-60560-1000                                    | SUBSCRIPTIONS / MEMBERSHIP - Administrative          | \$0                 | \$5,999              | \$5,999                 | 100%        |
| 01-60560-1050                                    | SUBSCRIPTIONS / MEMBERSHIP - Administrative Services | \$785               | \$0                  | (\$785)                 | 0%          |
| 01-60560-1500                                    | SUBSCRIPTIONS / MEMBERSHIP - Information Technology  | \$14,158            | \$0                  | (\$14,158)              | 0%          |
| 01-60560-1600                                    | SUBSCRIPTIONS / MEMBERSHIP - Legal                   | \$9,308             | \$11,250             | \$1,942                 | 17%         |
| 01-60560-2100                                    | SUBSCRIPTIONS / MEMBERSHIP - Public Safety           | \$0                 | \$751                | \$751                   | 100%        |
| 01-60560-3500                                    | SUBSCRIPTIONS / MEMBERSHIP - Youth Center            | \$13                | \$0                  | (\$13)                  | 0%          |
| <b>Total Subscriptions / Membership</b>          |  | <b>\$24,265</b>     | <b>\$18,000</b>      | <b>(\$6,265)</b>        | <b>-35%</b> |
| <b>Other Expenses</b>                            |  |                     |                      |                         |             |
| 01-60570-0000                                    | BANK CHARGES - General                               | \$20,002            | \$18,751             | (\$1,251)               | -7%         |
| 01-60580-1000                                    | MISCELLANEOUS - Administrative                       | \$19,939            | \$3,749              | (\$16,190)              | -432%       |
| 01-60580-1800                                    | MISCELLANEOUS - Community Relations                  | \$2,665             | \$76                 | (\$2,589)               | -3407%      |
| 01-60580-2100                                    | MISCELLANEOUS - Public Safety                        | \$2,866             | \$751                | (\$2,115)               | -282%       |
| 01-60580-2210                                    | MISCELLANEOUS - Grounds                              | \$0                 | \$187                | \$187                   | 100%        |
| 01-60580-2240                                    | MISCELLANEOUS - Bus Operations                       | \$129               | \$751                | \$622                   | 83%         |
| 01-60580-3400                                    | MISCELLANEOUS - Sportspark                           | \$0                 | \$526                | \$526                   | 100%        |
| 01-60580-3500                                    | MISCELLANEOUS - Youth Center                         | \$4,381             | \$0                  | (\$4,381)               | 0%          |
| 01-60790-1400                                    | MTA METRO CARD PURCHASE - HR                         | \$18,935            | \$12,001             | (\$6,934)               | -58%        |
| 02-60570-0000                                    | BANK CHARGES - General                               | (\$15)              | \$0                  | \$15                    | 0%          |
| 02-61701-0000                                    | CONTRIBUTED RENT EXPENSE - PP                        | \$0                 | \$55,000             | \$55,000                | 100%        |
| 02-61750-1000                                    | PUBLIC PURPOSE GRANTS                                | \$188,000           | \$122,499            | (\$65,501)              | -53%        |
| 04-60570-0000                                    | BANK CHARGES - General                               | \$60                | \$0                  | (\$60)                  | 0%          |
| <b>Total Other Expenses</b>                      |  | <b>\$256,962</b>    | <b>\$214,291</b>     | <b>(\$42,671)</b>       | <b>-20%</b> |
| <b>Island Evenst - Community Relations</b>       |  |                     |                      |                         |             |
| 01-60681-1800                                    | ISLAND EVENTS - Community Relations                  | \$81,617            | \$125,700            | \$44,083                | 35%         |
| 01-60681-2100                                    | ISLAND EVENTS - Public Safety                        | \$9,665             | \$8,000              | (\$1,665)               | -21%        |
| <b>Total Island Evenst - Community Relations</b> |  | <b>\$91,283</b>     | <b>\$133,700</b>     | <b>\$42,417</b>         | <b>32%</b>  |
| <b>Total Other Than Personal Services (OTPS)</b> |  | <b>\$8,996,402</b>  | <b>\$10,592,311</b>  | <b>\$1,595,909</b>      | <b>15%</b>  |
| <b>Total Expenses</b>                            |  | <b>\$18,579,369</b> | <b>\$22,752,758</b>  | <b>\$4,173,389</b>      | <b>18%</b>  |
| <b>Depreciation Expenses</b>                     |  |                     |                      |                         |             |
| 03-70000-0000                                    | DEPRECN EXPENSE OFFICE FURNITURE, FIXTURES, EQUIPM   | \$77,112            | \$13,506             | (\$63,606)              | -471%       |
| 03-70010-0000                                    | DEPRCN EXPENSES BUILDINGS                            | \$190,342           | \$615,371            | \$425,029               | 69%         |
| 03-70020-0000                                    | DEPRCN EXPENSES BUILDINGS IMPROVEMENTS               | \$1,346,662         | \$606,930            | (\$739,732)             | -122%       |
| 03-70030-0000                                    | DEPRECN EXPENSES INFRASTRUCTURE                      | \$1,019,071         | \$1,064,449          | \$45,378                | 4%          |
| 03-70040-0000                                    | DEPRECN EXPENSES SEAWALL                             | \$128,296           | \$48,959             | (\$79,337)              | -162%       |
| 03-70100-0000                                    | DEPRECN EXPENSE VEHICLES                             | \$30,620            | \$53,180             | \$22,560                | 42%         |
| 03-70400-0000                                    | DEPRECN EXPENSE BUSES                                | \$226,473           | \$335,122            | \$108,649               | 32%         |
| 03-70500-0000                                    | DEPRECN EXPENSE LEASEHOLD IMPROVEMENT                | \$22,415            | \$4,221              | (\$18,194)              | -431%       |
| 03-70600-0000                                    | DEPRECN EXPENSE LANDMARKS                            | \$217,440           | \$276,032            | \$58,592                | 21%         |
| 03-70800-0000                                    | DEPRECN EXPENSE EQUIPMENT                            | \$236,258           | \$157,853            | (\$78,405)              | -50%        |
| <b>Total Depreciation Expenses</b>               |  | <b>\$3,494,689</b>  | <b>\$3,175,623</b>   | <b>(\$319,066)</b>      | <b>-10%</b> |
| <b>BEGINNING NET ASSETS</b>                      |  | <b>\$0</b>          | <b>\$0</b>           | <b>\$0</b>              | <b>0%</b>   |
| <b>NET SURPLUS/(DEFICIT)</b>                     |  | <b>\$1,832,368</b>  | <b>(\$3,478,873)</b> | <b>\$5,311,241</b>      | <b>153%</b> |

**Roosevelt Island Operating Corporation**  
**Budget Variance Report**  
For the Nine Months Ending of December 31, 2019

|                   | <u>Actual</u>      | <u>Budget</u>        | <u>Favorable (Unfavorable)</u> |                |
|-------------------|--------------------|----------------------|--------------------------------|----------------|
|                   |                    |                      | <u>Variance</u>                | <u>Percent</u> |
| ENDING NET ASSETS | <u>\$1,832,368</u> | <u>(\$3,478,873)</u> | <u>\$5,311,241</u>             | <u>153%</u>    |

The Roosevelt Island Operating Corporation (RIOC)  
 UNAUDITED CAPITAL IMPROVEMENTS 2019/2020  
 For the Nine Months Ending December 31, 2019

|   | Approved Budget FY 2019 | Projected Actual FY 2019 | Actual FY 2019    | Balance 3/31/19  | Approved Budget FY 2020 | Projected Actual FY 2020 | Expenditures as of December 2019 |
|---|-------------------------|--------------------------|-------------------|------------------|-------------------------|--------------------------|----------------------------------|
| <b>1 Sports Fields/Parks</b>  | <b>3,850,000</b>        | <b>4,629,000</b>         | <b>681,998</b>    | <b>3,168,002</b> | <b>8,609,000</b>        | <b>0</b>                 | <b>3,019,247</b>                 |
| 504 Main Street Reading Room  | 400,000                 |                          |                   | 400,000          |                         |                          |                                  |
| Al Lewis Playground renovation (Construction)                                   |                         | 100,000                  |                   | 0                |                         |                          |                                  |
| Blackwell Pk East - inc Kallos (Construction)                                   |                         | 450,000                  |                   | 0                |                         |                          |                                  |
| Blackwell Pk East - inc Kallos (Design)   |                         | 122,000                  | 30,100            | (30,100)         |                         |                          | 178,550                          |
| Blackwell pk playground reno (Construction) - PHASE 1                           |                         | 120,000                  | 151,071           | (151,071)        |                         |                          |                                  |
| Fire fighters field relocation/com station (Construction)                       |                         | 600,000                  | 9,150             | (9,150)          | 225,000                 |                          | 8,183                            |
| Fire fighters field relocation/com station (Design)                             |                         | 57,000                   |                   | 0                | 18,000                  |                          | 127,195                          |
| Islandwide Playground Equipment   | 250,000                 |                          |                   | 250,000          |                         |                          |                                  |
| Light House Park - Bridge   |                         |                          |                   |                  |                         |                          | 353                              |
| Light House Park - Entrance & Landscaping                                       |                         |                          | 24,120            | (24,120)         |                         |                          | 615,863                          |
| Light House Park - Tower  |                         |                          |                   |                  |                         |                          | 4,633                            |
| Octagon Sports field & Comfort station (Construction)                           | 3,000,000               | 2,550,000                | 182,175           | 2,817,825        | 600,000                 |                          | 1,167,447                        |
| Octagon Sports field & Comfort station (Design)                                 |                         | 380,000                  |                   | 0                | 73,000                  |                          | 57,433                           |
| Octagon Sports field (Construction)   |                         |                          |                   |                  |                         |                          | 44,403                           |
| Octagon Park - Turf Replacement   |                         |                          |                   |                  |                         |                          | 803,811                          |
| Southpoint Park - Upgrades/Landscaping  |                         |                          | 282,148           | (282,148)        |                         |                          | 11,379                           |
| Sport Park renovation (Construction)  |                         |                          |                   | 0                | 7,500,000               |                          |                                  |
| Sport Park renovation (Design)  |                         | 250,000                  | 3,234             | (3,234)          | 193,000                 |                          |                                  |
| <b>Miscellaneous Upgrades &amp; Improvements - Reserve</b>                      | <b>200,000</b>          |                          |                   | <b>200,000</b>   |                         |                          |                                  |
| <b>2 Historic &amp; Landmark Structures</b>                                     | <b>1,550,000</b>        | <b>3,861,000</b>         | <b>2,225,484</b>  | <b>(675,484)</b> | <b>1,703,000</b>        | <b>0</b>                 | <b>1,037,873</b>                 |
| Blackwell House Renovation (Construction)                                       | 630,000                 | 2,334,000                | 2,102,617         | (1,472,617)      |                         |                          | 465,002                          |
| Blackwell House Renovation (Design)   |                         | 131,000                  | 23,393            | (23,393)         |                         |                          | 50,155                           |
| Blackwell House Renovation (FF&E)   |                         | 300,000                  |                   | 0                |                         |                          |                                  |
| Good Shepherd - Alarm System  |                         |                          | 51,013            | (51,013)         |                         |                          |                                  |
| Hope Memorial (Construction/Granite procurement)                                |                         | 550,000                  |                   | 0                | 449,000                 |                          | 187,998                          |
| Lighthouse Restoration (Construction)   |                         | 150,000                  | 33,113            | (33,113)         | 840,000                 |                          | 107,223                          |
| Lighthouse Restoration (Design)   |                         | 46,000                   |                   | 0                | 64,000                  |                          | 104,194                          |
| Lighthouse Survey   |                         |                          | 8,000             | (8,000)          |                         |                          |                                  |
| Smallpox Hospital (Design)  | 670,000                 | 350,000                  | 7,348             | 662,652          | 350,000                 |                          | 123,302                          |
| <b>Miscellaneous Upgrades &amp; Improvements - Reserve</b>                      | <b>250,000</b>          |                          |                   | <b>250,000</b>   |                         |                          |                                  |
| <b>3 Infrastructure Improvements</b>  | <b>19,975,000</b>       | <b>16,637,000</b>        | <b>12,024,613</b> | <b>7,950,387</b> | <b>20,188,000</b>       | <b>0</b>                 | <b>5,150,673</b>                 |
| AVAC Upgrades (Construction)  |                         | 1,750,000                |                   | 0                |                         |                          | 50,647                           |
| AVAC Upgrades (Design)  |                         | 85,000                   |                   | 0                |                         |                          |                                  |
| AVAC Gate Repair  |                         |                          |                   |                  |                         |                          | 10,545                           |
| Bike Ramp & Lane (Construction)   | 300,000                 |                          | 13,880            | 286,120          |                         |                          |                                  |
| Bike Ramp & Lane (Design)   |                         | 87,000                   | 294,333           | (294,333)        | 400,000                 |                          | 43,947                           |
| Blackwell Plaza & Sidewalk renovation (Construction)                            |                         |                          |                   | 0                | 3,106,000               |                          |                                  |
| Blackwell Plaza & Sidewalk renovation (Design)                                  |                         | 158,000                  | 10,800            | (10,800)         |                         |                          | 160,000                          |
| BMS (incl in Sports Park? - TBD) (Construction)                                 |                         |                          |                   | 0                | 250,000                 |                          |                                  |
| BMS (incl in Sports Park? - TBD) (Design)                                       |                         |                          |                   | 0                | 48,000                  |                          |                                  |
| Coler Hospital - Parking Lot  |                         |                          |                   |                  |                         |                          | 30,902                           |
| Good Shepherd - Land & Streetscape  | 50,000                  |                          |                   | 50,000           |                         |                          |                                  |
| Good Shepherd Plaza - Sculpture Project   |                         |                          | 36,800            | (36,800)         |                         |                          |                                  |
| Ground - Remove & Install Benches (Labor Only)                                  |                         |                          | 90,640            | (90,640)         |                         |                          |                                  |
| Ground - Island-Wid Irrigation Assessment                                       |                         |                          | 25,490            | (25,490)         |                         |                          |                                  |
| Helix Ramp & Flat Plaza Repairs (Construction)                                  | 1,000,000               | 1,435,000                | 4,568,052         | (3,568,052)      |                         |                          |                                  |
| Helix Ramp & Flat Plaza Repairs (Design)  |                         | 235,000                  | 243,152           | (243,152)        |                         |                          |                                  |
| Hope Memorial - Construction/Granite Procurement                                |                         |                          | 66,140            | (66,140)         |                         |                          | 31,721                           |
| <b>Island-Wide Road Improvements - Reserve</b>                                  | <b>250,000</b>          |                          | <b>398,372</b>    | <b>(148,372)</b> |                         |                          |                                  |
| Islandwide Sidewalk Replacement, Crosswalks                                     | 200,000                 |                          |                   | 200,000          |                         |                          |                                  |
| <b>Islandwide Z Brick Replacement - Reserve</b>                                 | <b>100,000</b>          |                          |                   | <b>100,000</b>   |                         |                          |                                  |
| IT - DC Networking Project at Warehouse   |                         |                          | 7,200             | (7,200)          |                         |                          |                                  |
| Motorgate - Camera Power Lines  |                         |                          | 7,448             | (7,448)          |                         |                          |                                  |
| Motorgate Repairs PHASE 1 (Construction)  |                         |                          |                   | 0                | 9,000,000               |                          | 1,058,124                        |
| Motorgate Repairs PHASE 1 (Design)  |                         |                          |                   | 0                | 22,000                  |                          |                                  |
| Motorgate Repairs PHASE 1 (Construction)  |                         | 5,000,000                |                   | 0                |                         |                          |                                  |
| Motorgate Repairs PHASE 1 (Design)  |                         | 40,000                   |                   | 0                |                         |                          |                                  |
| RIOC Elevator/ Escalator /Conveyance Capital Repairs (Costruction)- PH 1        |                         | 100,000                  |                   | 0                | 139,000                 |                          |                                  |
| RIOC Elevator/ Escalator /Conveyance Capital Repairs (Design) - PH 1            |                         | 136,000                  |                   | 0                | 43,000                  |                          |                                  |
| RIOC Elevator/ Escalator /Conveyance Capital Improvements (Construction) - PH 2 |                         |                          |                   | 0                | 165,000                 |                          |                                  |
| RIOC Elevator/ Escalator /Conveyance Capital Improvements (Design) - PH 2       |                         |                          |                   | 0                | 25,000                  |                          |                                  |
| RIOC - General Coordination   |                         |                          | 108,393           | (108,393)        |                         |                          |                                  |

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|--|-------------------------|--------------------------|------------------|------------------|-------------------------|--------------------------|----------------------------------|
| <b>Seawall - Islandwide Reserve</b>  | <b>1,500,000</b>        |                          |                  | <b>1,500,000</b> |                         |                          |                                  |
| Seawall - Railings Replacement (Construction)                                | 7,100,000               | 7,474,000                | 5,917,577        | 1,182,423        | 1,500,000               |                          | 3,696,936                        |
| Seawall - Railings Replacement (Design)                                      |                         | 67,000                   | 164,935          | (164,935)        | 50,000                  |                          | 127,155                          |
| Seawall - Southpoint Open Space Park (Construction)                          | 9,000,000               |                          | 25,760           | 8,974,240        | 5,000,000               |                          | 10,043                           |
| Seawall - Southpoint Open Space Park (Design)                                |                         |                          |                  | 0                | 30,000                  |                          | 22,473                           |
| <b>Sewer Upgrades - Reserve</b>  | <b>250,000</b>          |                          |                  | <b>250,000</b>   |                         |                          | <b>9,994</b>                     |
| <b>Site Amenities - Benches, Waste Receptacles - Res.</b>                    | <b>100,000</b>          |                          |                  | <b>100,000</b>   |                         |                          |                                  |
| Southpoint Open Space Park - Seawall (Design)                                |                         | 70,000                   |                  | 0                |                         |                          |                                  |
| Tree Planting at Rivercross Area   |                         |                          | 12,950           | (12,950)         |                         |                          |                                  |
| <b>Utilities Infrastructure Improvements - Reserve</b>                       | <b>125,000</b>          |                          |                  | <b>125,000</b>   |                         |                          |                                  |
| Water Distribution System Study  |                         |                          | 32,691           | (32,691)         | 250,000                 |                          | 58,185                           |
| <b>4 Facilities &amp; Offices</b>  | <b>7,725,000</b>        | <b>1,797,000</b>         | <b>1,605,977</b> | <b>6,144,228</b> | <b>0</b>                | <b>0</b>                 | <b>5,949,007</b>                 |
| <b>AVAC - General Repair Reserve</b>   | <b>500,000</b>          |                          | <b>199,239</b>   | <b>300,761</b>   |                         |                          | <b>808,226</b>                   |
| AVAC - Improvements  | 4,250,000               |                          |                  | 4,250,000        |                         |                          | 2,809                            |
| Blackwell House - Furniture  |                         |                          | 59,759           | (59,759)         |                         |                          |                                  |
| Bus Garage   |                         |                          | 6,488            | (6,488)          |                         |                          |                                  |
| Bus Garage - Fuel Pump Upgrade   |                         |                          |                  |                  |                         |                          | 49,951                           |
| Bus Garage - Special Inspection for Fire, Heating, Sprinkler                 |                         |                          | 10,000           | (10,000)         |                         |                          | 25,863                           |
| Bus Garage Warehouse Rehabilitation  |                         |                          |                  |                  |                         |                          | 5,795                            |
| Cultural Center - Renovation   |                         |                          |                  |                  |                         |                          | 55,086                           |
| Good Shepherd's Chapel - Furniture   |                         |                          | 45,732           | (45,732)         |                         |                          |                                  |
| Island House   |                         |                          | 1,010            | (1,010)          |                         |                          |                                  |
| <b>Motorgate - Garage - Reserve</b>  | <b>250,000</b>          |                          | <b>27,244</b>    | <b>222,756</b>   |                         |                          | <b>544,590</b>                   |
| Motorgate - Electrical Repairs   |                         |                          |                  |                  |                         |                          | 15,370                           |
| Motorgate - Under deck Lighting  |                         |                          |                  | 0                |                         |                          |                                  |
| Motorgate - Netting Over Cubby Holes & Windows                               |                         |                          |                  |                  |                         |                          | 45,018                           |
| Motorgate - Parking Access & Revenue Control System                          |                         |                          | 25,205           | 0                |                         |                          | 100,820                          |
| Motorgate - Restoration/Waterproofing  |                         |                          |                  |                  |                         |                          | 2,152,954                        |
| P.S. - Power Heart G5 Difibrillators   |                         |                          | 8,035            | (8,035)          |                         |                          |                                  |
| Sportspark - Design - Develop -Interior - Signage                            |                         |                          | 5,460            | (5,460)          |                         |                          |                                  |
| Sportspark - Electric  |                         |                          | 7,658            | (7,658)          |                         |                          |                                  |
| Sportspark - General Refurbishment   |                         |                          | 15,639           | (15,639)         |                         |                          |                                  |
| Sportspark - HVAC  | 100,000                 |                          | 138,810          | (38,810)         |                         |                          |                                  |
| Sportspark - 2 Ice Machine   |                         |                          | 9,361            | (9,361)          |                         |                          |                                  |
| Sportspark - Locker Rooms/Bathrooms/Ceilings/Floors                          | 1,000,000               |                          |                  | 1,000,000        |                         |                          |                                  |
| Sportspark - Replace Windows and Doors                                       | 1,000,000               |                          |                  | 1,000,000        |                         |                          |                                  |
| <b>Sportspark - Rehabilitation Reserve</b>                                   | <b>500,000</b>          |                          |                  | <b>500,000</b>   |                         |                          | <b>345,094</b>                   |
| Warehouse/Bus Garage Rehabilitation  |                         |                          | 20,750           | (20,750)         |                         |                          | 3,650                            |
| Westview - Leasehold Improvement   |                         |                          | 329,846          | (329,846)        |                         |                          |                                  |
| Youth Center Refurbishment (Construction)                                    |                         | 1,700,000                | 620,426          | (620,426)        |                         |                          | 1,667,307                        |
| Youth Center Refurbishment (Design)  |                         | 97,000                   | 62,837           | (62,837)         |                         |                          | 56,028                           |
| <b>Miscellaneous Facilities &amp; Offices - Reserve</b>                      | <b>125,000</b>          |                          |                  | <b>125,000</b>   |                         |                          | <b>70,448</b>                    |
| - Southpoint Park - ADA Flusho, Sensors Sink & Toilet                        |                         |                          | 12,478           | (12,478)         |                         |                          |                                  |
| <b>5 Equipment &amp; Vehicles</b>  | <b>700,000</b>          | <b>350,000</b>           | <b>1,250,367</b> | <b>(550,367)</b> | <b>500,000</b>          | <b>0</b>                 | <b>407,997</b>                   |
| Bus - F-350 Pickup   | 40,000                  | 40,000                   |                  | 40,000           |                         |                          |                                  |
| Bus - Hybrid Buses   |                         |                          | 878,663          | (878,663)        |                         |                          |                                  |
| Cat House Fencing  |                         |                          |                  |                  |                         |                          | 6,776                            |
| Ground - Fence in the Playground   |                         |                          |                  | 0                |                         |                          | 7,220                            |
| Grounds - Ford F-550 (Garbage Truck)   |                         |                          |                  |                  |                         |                          | 87,845                           |
| Ground - Honda Air Flow Salt Spreader  |                         |                          | 5,266            | (5,266)          |                         |                          |                                  |
| Grounds - Graco Linelazer/ Line Stripper Machine                             |                         |                          | 13,321           | (13,321)         |                         |                          |                                  |
| Grounds - Recycled Plastic Lumber Benches                                    |                         |                          | 22,800           | (22,800)         |                         |                          |                                  |
| Grounds - Trash Recepticles  |                         |                          | 26,130           | (26,130)         |                         |                          |                                  |
| IT - CPU & Monitor (Workstations)  | 15,000                  | 20,000                   | 33,582           | (18,582)         | 20,000                  |                          |                                  |
| IT - Disaster Recovery (on/offsite data storage)                             | 50,000                  | 45,000                   |                  | 50,000           | 45,000                  |                          |                                  |
| IT - Firewall (Sonicwall & Implementation Prof Services)                     |                         |                          |                  | 0                | 15,000                  |                          |                                  |
| IT - Lap Top (6)   |                         |                          | 5,974            | (5,974)          |                         |                          | 17,106                           |
| IT - Security (access control - Camera)                                      | 100,000                 | 55,000                   | 37,538           | 62,462           | 55,000                  |                          |                                  |
| IT - Security (Blackwell House)  |                         |                          |                  |                  |                         |                          | 2,951                            |
| IT - Security (access control - Motorgate)                                   |                         |                          |                  |                  |                         |                          | 10,596                           |
| IT - Security (access control - Tennis Court)                                |                         |                          |                  | 0                |                         |                          |                                  |
| IT - Security (access control - Swipe Cards)                                 |                         |                          | 5,464            | (5,464)          | 25,000                  |                          |                                  |
| IT - Security (access control - Tennis Court) (move to IT - security camera) |                         |                          | 6,440            | (6,440)          |                         |                          |                                  |
| IT - Servers Infrastructure  | 100,000                 | 45,000                   |                  | 100,000          | 45,000                  |                          |                                  |
| IT - Software Upgrades   | 60,000                  | 30,000                   |                  | 60,000           | 30,000                  |                          |                                  |
| IT - Storage System (Hardware)   | 50,000                  | 30,000                   |                  | 50,000           | 30,000                  |                          |                                  |

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|---|-------------------------|--------------------------|-------------------|-------------------|-------------------------|--------------------------|----------------------------------|
| IT - Telecom (Cables/Fiber to Connect to Data Center)         |                         |                          |                   | 0                 | 75,000                  |                          |                                  |
| IT - Telecommunication (New Phone System)                     |                         |                          |                   | 0                 | 5,000                   |                          |                                  |
| IT - Upgrade of Network Switches & Hubs                       | 50,000                  | 50,000                   |                   | 50,000            | 50,000                  |                          |                                  |
| IT - Wireless Access Point                                    |                         |                          |                   | 0                 | 5,000                   |                          |                                  |
| Maintenance - Maintenance/Mgmt Computer System/Software       |                         |                          | 19,827            | (19,827)          |                         |                          | 1,492                            |
| Motorpool - Gate Replacement                                  |                         |                          |                   |                   |                         |                          | 25,147                           |
| P.S. - Misc. Equipment  | 10,000                  | 10,000                   |                   | 10,000            | 75,000                  |                          | 25,423                           |
| P.S. - Radios   |                         |                          | 16,450            | (16,450)          |                         |                          |                                  |
| P.S. - Solar Speed Radar                                      |                         |                          |                   |                   |                         |                          | 13,406                           |
| P.S. - Vehicles   | 25,000                  | 25,000                   |                   | 25,000            | 25,000                  |                          |                                  |
| Youth Center - Technology Needs                               |                         |                          |                   |                   |                         |                          | 48,295                           |
| Youth Center - Furniture                                      |                         |                          |                   |                   |                         |                          | 55,663                           |
| <b>Misc. Reserve</b>  | <b>200,000</b>          |                          |                   | <b>200,000</b>    |                         |                          |                                  |
| - AVAC - 45 Yard Garbage Container                            |                         |                          | 41,500            | (41,500)          |                         |                          | 41,700                           |
| - Blackwell Park - Playgrounds Equipments                     |                         |                          | 43,022            | (43,022)          |                         |                          |                                  |
| - For Blackwell & Lighthouse Park Entries Rules/Signs         |                         |                          | 9,180             | (9,180)           |                         |                          |                                  |
| - Sewer Grinder Pumps w/ Control Panel                        |                         |                          |                   |                   |                         |                          | 31,640                           |
| - Sportspark - Fence Outdoor Basketball Court                 |                         |                          |                   |                   |                         |                          | 13,824                           |
| - Sportspark - Furniture                                      |                         |                          |                   |                   |                         |                          | 6,682                            |
| - Sportspark - Pool Heater Repair (move to sportspark - pool) |                         |                          | 6,470             | (6,470)           |                         |                          |                                  |
| - Sportspark - Replace Basketball Hoops & Backboards          |                         |                          | 48,590            | (48,590)          |                         |                          |                                  |
| - Warehouse - Lift Electric Pallet Truck                      |                         |                          |                   |                   |                         |                          | 7,351                            |
| - Warehouse Roll up Gate Replacement                          |                         |                          |                   |                   |                         |                          | 4,880                            |
| - Warehouse - Shelving  |                         |                          | 30,150            | (30,150)          |                         |                          |                                  |
| <b>6 Special Projects</b>                                     | <b>150,000</b>          | <b>0</b>                 | <b>0</b>          | <b>150,000</b>    | <b>0</b>                | <b>0</b>                 | <b>0</b>                         |
| P.S. - Island Wireless Security Camera System                 | 150,000                 |                          |                   | 150,000           |                         |                          |                                  |
| <b>7 Lighting &amp; Signage</b>                               | <b>60,000</b>           | <b>60,000</b>            | <b>0</b>          | <b>60,000</b>     | <b>280,000</b>          | <b>0</b>                 | <b>136,500</b>                   |
| Signage & Traffic Analysis (Construction)                     |                         |                          |                   | 0                 | 250,000                 |                          | 136,500                          |
| Signage & Traffic Analysis (Design)                           |                         | 60,000                   |                   | 0                 | 30,000                  |                          |                                  |
| <b>Street Light Replacement &amp; Signage - Reserve</b>       | <b>60,000</b>           |                          |                   | <b>60,000</b>     |                         |                          |                                  |
| <b>8 Tram</b>   | <b>7,050,000</b>        | <b>4,788,000</b>         | <b>1,686,898</b>  | <b>5,363,102</b>  | <b>1,721,000</b>        | <b>0</b>                 | <b>2,156,867</b>                 |
| Tram - Elevator Manhattan Station (Construction)              | 5,500,000               | 3,765,000                | 721,722           | 4,778,278         | 1,649,000               |                          | 270,311                          |
| Tram - Elevator Manhattan Station (Design)                    |                         | 184,000                  | 69,197            | (69,197)          | 72,000                  |                          | 86,049                           |
| Tram - Facilities   |                         |                          |                   | 0                 |                         |                          | 13,490                           |
| Tram - FireDoor   |                         |                          |                   |                   |                         |                          | 5,352                            |
| Tram - Long Term Overhaul Projects                            | 1,050,000               |                          | 1,500             | 1,048,500         |                         |                          | 1,610,419                        |
| Tram - Platforms Roosevelt Island, Manhattan                  |                         | 819,000                  | 719,947           | (719,947)         |                         |                          | 117,083                          |
| Tram - Rope Replacement                                       |                         |                          | 45,185            | (45,185)          |                         |                          |                                  |
| Tram - Sidewalk   |                         |                          | 600               | (600)             |                         |                          |                                  |
| Tram Station Platform (Design)                                |                         | 20,000                   | 3,482             | (3,482)           |                         |                          | 23,760                           |
| <b>Tram Capital Reserve</b>                                   | <b>500,000</b>          |                          |                   | <b>500,000</b>    |                         |                          |                                  |
| - Tree Restitution  |                         |                          | 94,000            | (94,000)          |                         |                          | 30,402                           |
| - Metro Card Machines   |                         |                          | 31,265            | (31,265)          |                         |                          |                                  |
| <b>9 Southpoint Park</b>                                      | <b>0</b>                | <b>0</b>                 | <b>0</b>          | <b>0</b>          | <b>0</b>                | <b>0</b>                 | <b>0</b>                         |
| Southpoint Park - Community Plan Facilitator                  |                         |                          |                   |                   |                         |                          |                                  |
| <b>RESERVE</b>  |                         |                          |                   | <b>0</b>          |                         |                          |                                  |
| <b>10 Miscellaneous</b>                                       | <b>500,000</b>          | <b>1,350,000</b>         | <b>18,888</b>     | <b>384,830</b>    | <b>1,663,000</b>        | <b>0</b>                 | <b>0</b>                         |
| <b>Reserve</b>  | <b>500,000</b>          |                          |                   | <b>500,000</b>    |                         |                          |                                  |
| Capital Improvement Project CONTINGENCY                       |                         | 750,000                  |                   | 0                 | 750,000                 |                          |                                  |
| Owner's Representative (allocation to Capital Project)        |                         |                          | (96,282)          |                   |                         |                          |                                  |
| Owner's Representative  |                         | 600,000                  | 115,170           | (115,170)         | 788,000                 |                          |                                  |
| Roosevelt Island Investment Plan (Design)                     |                         |                          |                   | 0                 | 125,000                 |                          |                                  |
| -   |                         |                          |                   |                   |                         |                          |                                  |
| <b>TOTAL CAPITAL IMPROVEMENTS</b>                             | <b>41,560,000</b>       | <b>33,472,000</b>        | <b>19,494,225</b> | <b>21,994,698</b> | <b>34,664,000</b>       | <b>0</b>                 | <b>17,858,164</b>                |

Reserve

1,500,000      0  
 \_\_\_\_\_ 0  
 \_\_\_\_\_ 0